

NEWS: INTERNATIONAL

Reduction follows government pressure for lower costs

French banks cut base rates

By John Riddings in Paris

France's leading commercial banks yesterday announced they would trim their base lending rates by 0.3 percentage points, from 8.15 per cent to 7.85 per cent. The cuts will take effect tomorrow.

The reductions reflect a steady decline in money market rates and follow a series of cuts in official borrowing costs. The Bank of France has lowered the intervention rate, the floor for money market interest rates, six times since last July's European currency crisis. The latest cut, at the beginning of December, reduced the intervention rate to 6.2 per cent.

Yesterday's announcements of base rate cuts, which include Banque Nationale de Paris, Société Générale, Crédit Lyonnais and most of the other principal high street banks, fol-

lows pressure from the government. Mr Edmond Alphandéry, the economy minister, has called for commercial banks to pass on more quickly the reduction in official borrowing costs.

Economists in Paris said that banks' base rates should continue to fall as money market rates and official borrowing costs were reduced further. They said that lower base rates, which provide a refer-

ence for most consumer credit and loans to small and medium-sized industry, would help to revive France's stagnant economy.

Market interest rates have fallen over the past few months, particularly at the long end of the bond market. Ten-year government bonds, for example, are currently yielding about 5.6 per cent, compared with about 8 per cent at the end of November.

Sweden delays bridge decision

By Hilary Barnes in Copenhagen

Sweden yesterday put off a decision on whether to approve construction of a 17km bridge between Sweden and Denmark after continued wrangling over the project within the four-party coalition government.

The decision threatens the cohesion of the government, headed by Moderate (Conservative) party leader Carl Bildt, nine months before a general election, due on September 18.

"We are quite simply not ready," Mr Bildt said yesterday after a two-hour cabinet meeting to discuss the bridge, which would be the first permanent link between Sweden and continental western Europe. Hundreds of demonstrators opposed to the bridge protested outside the meeting.

"A decision can probably not be expected before Thursday of next week," Mr Bildt added.

Treuhand chief outlines aims

By Judy Dempsey in Berlin

The bridge is opposed on environmental grounds by the coalition Centre party, led by Mr Olof Johansson, minister for the environment. He is under pressure from sections of his party to pull out of the coalition if the government decides the bridge should be built. If this happened the government would have to resign, although Mr Bildt could be asked to form a new coalition.

Sweden and Denmark have signed a treaty which commits the two states to build the road-and-rail bridge by the year 2000 at a cost of about SKr125bn (\$1.45bn). It will cross the Oresund (the narrow strait separating Denmark and Sweden) between the Danish capital of Copenhagen and the southern Swedish city of Malmö.

The Centre party has made it a condition for approving construction that the flow of water through the Oresund is not reduced.

In assessing the agency's tar-

gets for the next 12 months, Mrs Breuel was told a news conference she was convinced the Treuhand had set up "the framework for the economy in eastern Germany". She said its main task this year would be privatising the remaining 268 enterprises, which employ about 100,000 people, or 2 per cent of eastern Germany's labour force.

Seventy-three of these enterprises have already been divided into five management groups, whose western German managers will restructure them before sale. The agency will try to restructure and sell by the end of the year the remaining 193 enterprises.

However, Mrs Breuel could not confirm the level of subsidies required to prepare the enterprises for privatisation and keep the workforces employed. But she confirmed that by the end of 1994 the Treuhand would have spent DM275bn and earned DM85bn from sales.

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Paris to probe schools' safety

By David Buchan in Paris

The French government will shortly launch an inquiry into physical safety in the country's state schools, in an attempt to defuse allegations that it is favouring private over public education.

The conservative government sparked a row with President François Mitterrand and other Socialist politicians when, in the pre-Christmas legislative rush, it scrapped an 1850 law which limited local authorities to funding only 10 per cent of the construction and repair of private schools, which in France are mainly Catholic.

Some 70,000 people, many of them teachers, protested against the action on December 17, and a similar national protest is planned for January 16. Socialist deputies have asked the constitutional court to rule on the move, complaining that it will drain money from state education.

Through the inquiry, which is expected to recommend that more money be spent on state schools' infrastructure, the government hoped to show "it is not robbing the public sector for the benefit of private education", an official of Prime Minister Edouard Balladur said yesterday.

But a Socialist spokesman said there was ample evidence already on the state of safety in public schools, and any inquiry should be directed at how a government commission managed to conclude last month that half the country's private schools were physically dangerous.

Belgrade stock market struggles against odds

By Laura Silber in Belgrade

Amid the Serbian nightmare of hyperinflation, sanctions and war, Mr Branimir Cosic struggles to keep open the Belgrade stock exchange.

No stocks have changed hands for more than a year, explains Mr Cosic, the exchange's director. In fact, there are only two companies listed on the exchange because war disrupted the country's privatisation plans.

Instead, between 400 and 500 companies each day try to beat rising prices by trading commercial paper denominated in dinars, the national currency. But Mr Cosic says that inflation at 1m per cent last month, they face an impossible task.

"By the middle of January we will have to stop operations. There will be no more point in trading in dinars," he says.

The economic chaos, brought on by nearly three years of war and 21 months of United Nations sanctions, has forced the stock market to adapt to such an extent, jokes Mr Cosic, that "we are planning to sell our know-how to the west".

The stock market has been tailored to cope with the inflation rate of 25 per cent an hour; trading, for example, takes place on Saturdays. "People invest in securities to protect their money from inflation, even for a couple of days," says Mr Branimir Jorgic who, with Mr Cosic, was one of the founders of the exchange, which opened in 1989.

Annual turnover last year amounted to DM110m (\$63.9m), down from DM175m in 1992, while the number of transactions soared to 9,000, from 1,600. However, daily turnover is falling, hovering below

DM20,000 in December.

Some companies use their dinars to buy hard currency at the black market rate, selling it later at the higher official rate.

A fraction of the population of Serbia and Montenegro, which comprise the rump Yugoslavia, has grown rich from war profiteering and by violating sanctions, which include an oil embargo.

Last year Mr Jorgic opened his own brokerage firm, switching sides to join about a dozen traders at the banks of computers and telephones in the gleaming offices of the exchange, or Borsa. "You can earn more money here than in western countries. But you are facing great risks," he says.

In addition to "wrong government policies", Mr Cosic blames UN sanctions for the market's woes as they mean the market is severed with international financial organisations. Mr Cosic and his team hope the government will swiftly implement a stabilisation programme.

But Mr Jorgic puts it bluntly, "If the war continues, I cannot see any future for the stock exchange. But if it stops, and the UN lifts sanctions, then the exchange and my company have a chance... otherwise I'll change jobs and start trading in petrol or other goods."



Bosnian Serb soldiers load grenades near the Moslem-controlled town of Gorazde

Letter to Bank of Spain governor

By Ariane Genillard in Bonn and Judy Dempsey in Berlin

Mr Andrzej Olechowski, Poland's foreign minister, wants Nato to set up a mechanism which would eventually enable east European countries to obtain full membership of the defence grouping.

But he warned that Russia should not be isolated from the process. There could be no European security "without the inclusion of a functioning democratic Russia", he said.

A democratic and strong Russia would be the strongest guarantee of peace and stability in Europe.

Mr Olechowski's remarks came during an official visit to Bonn, and were detailed in an article in the liberal Frankfurter Rundschau daily newspaper.

He said the "partnership for peace" the US-sponsored plan which envisages more co-operation with the countries of eastern Europe, did not go far enough in providing them

with eventual guarantees of security. "We understand that we cannot become Nato members overnight," he said. "But we expect that the partnership for peace is constructive in such a way that countries which went through a certain process would eventually attain to full membership." The plan, he said, fell short of such expectations.

Mr Klaus Kinkel, Germany's foreign minister, said Bonn would act as Poland's "defence lawyer" during next week's Nato summit.

"Because of our geographical situation following reunification... we have a particular responsibility and we bear this. We have a particular understanding of the countries of eastern Europe in terms of security needs," he said.

But Mr Kinkel, in contrast to the federal Defence Ministry which favours faster integration into Nato of east European countries, said "a balanced and cautious procedure" on the issue of membership was needed.

Poles see role for Russia in expanded Nato

By Ariane Genillard in Bonn and Judy Dempsey in Berlin

The following is the text of a letter, dated December 27 1993, from Mr Roberto G. Mendoza, vice-chairman of J P Morgan, to Mr Luis Angel Rojo, governor of the Bank of Spain.

Dear Mr Governor,

In connection with discussions

I understand that you have

had with D Mario Conde,

chairman of Banco Espanol de

Credito, I am writing to con-

firms that

1. J P Morgan has assisted

Banesto in developing a plan

to deal with certain account-

ing and asset quality issues;

fully supports both the spirit

and particulars of the plan;

and believes that it can be

implemented successfully.

2. Subject to market condi-

tions, J P Morgan intends to

lead manage the underwriting

of a \$400m convertible subor-

ordinated debt issue for Banesto

during the second quarter of

1994 and believes that, follow-

ing the announcement of Ban-

esto's plan and related

charges, the issue should be

successful;

3. J P Morgan believes that,

if necessary, Banesto could

sell half of its stake (or

approximately 25 per cent of

the outstanding shares) in

Banco Totta y Yates during

the first or second quarter of

1994 and J P Morgan would be

pleased, subject to market con-

ditions, to lead manage the

underwriting of the sale of

such stake; and

4. J P Morgan supports Ban-

esto's current management

and believes that Banesto's

prospects for future profitabil-

ity are strong.

J P Morgan has assisted

Banesto in developing a writ-

ten presentation of its plan,

and this... has been reviewed

by the senior management of

J P Morgan in our role as

financial adviser to Banesto. I

would welcome the opportu-

nity to provide you with a

copy of that presentation and

to discuss with you in person

why J P Morgan believes Ban-

esto's proposed plan is feasible

and in the best interests of

Banesto, its shareholders and

the Spanish banking system.

The contracts for the switch-

ing systems comprise equip-

ment for more than 500 of the

8,500 lines involved in Aus-

tralia's telephone modernisa-

tion project. The value of the

contract is about A\$1bn

(US\$880m).

The contract for the two ex-

changes, worth about A\$30m,

was concluded with Telstra,

the international arm of Telecom

larker
odds

Alan Cane assesses the impact of Thomas Watson Jr who died on New Year's Eve

The man who keyed IBM into computers

By his own account, the course of Thomas Watson Jr's life changed irrevocably in the spring of 1945.

He had invited General Elliott Bradley, whose aide-de-camp he had been during the second world war, to dinner. The two men were close friends and Bradley asked the 31-year-old Watson what he intended to do in peace-time.

A natural and enthusiastic flyer, Watson replied that he had a job lined up as a pilot with United Air Lines. Bradley, puzzled, replied: "Really? I always thought you'd go back and run the IBM company."

It was a reply that surprised nobody but, it seems, Watson himself. The eldest son of Thomas J. Watson, the self-willed, self-educated, hard-driving businessman who created International Business Machines in his own inflexible image, everybody around him knew he was destined from birth to run one of the world's most significant business empires.

As a gawky 13-year-old, he was photographed with his father on their way to an IBM sales convention, both wearing the staid and sombre garb that Watson Sr encouraged his armies of salespeople to adopt.

When himself a junior salesman, aged 26, he filled his entire year's quota on the first day of the year, thanks to a single order from US Steel Products.

But Watson Jr knew his progress at IBM was a consequence of his father's position rather than his own ability and his early years with the company were marred by anger, humiliation and frustration. Throughout his life he was haunted by the belief that he would never fill his father's shoes, nor match the old tyrant's expectations of him. The story of his battle for inde-

pendence and self-fulfilment is movingly told in his autobiography "Father, Son & Co" published in 1990.

Tom Watson's lasting memorial, however, and one that owes nothing to his father, is that IBM is today acknowledged as the world's largest computer company; it was due to his foresight that IBM moved in the 1950s from electromechanical punched-card tabulators to electronic computers. It was his courage and resilience which held the ring while IBM was fighting the hugely expensive battle in the 1960s to establish the System/360, later to become the world's most successful family of mainframe computers.

Those who knew the Watsons well believe that IBM would inevitably have moved into computers - Watson Sr could not bear the thought that any other company could build machines better than his own - but that without Tom Jr's perseverance, the company would have had to recover ground lost to the likes of Remington Rand and would never have been able to dominate the market through the 1970s and 1980s in the way it did.

With hindsight, indeed, it is likely IBM would not have lost its way so badly in the early 1990s if it had had a leader of equivalent vision and courage prepared to cut ties with the past and invest in the future to exploit fully the personal computer revolution.

Tom Watson was born in 1914 when his father was already 39. He was followed by two sisters, Jane and Helen, and a brother, Arthur, known for most of his life as Dick. Watson Sr planned for his two sons to inherit his empire and Dick was eventually given control of IBM World Trade, IBM's operations outside North America. He died in 1974 aged 55 after a fall which recurred



Thomas Watson Jr haunted by the belief that he would never fill his father's shoes

ting from a heart attack.

Tom Jr's youth and early manhood were spent in hedonistic attempts to escape the inevitable. Tall and handsome, he was a poor student but a good sportsman with a special aptitude for yachting and skiing. Shortly after arriving at Brown University in Rhode Island he learned to fly. Some might see psychological significance in Tom Jr's enduring love of aircraft and his skill as a pilot. His father had a pathological fear of flying. It was an area that was Tom's alone. He had nothing in common

Money was no object. He recalled: "I had plenty of money for fooling around. My monthly allowance was \$300 - about double the income of the average American family in those years." While still a college junior in 1935, he bought his first aircraft, a Fairchild 234. His father was at the time, at the head of the list of highest paid Americans.

Inevitably, any assessments of Tom Jr's achievements have to be seen against this background of extreme advantage. What caught his imagination was a suitcasesized

with the ordinary businessman progressing through a company. Every step was preordained and overseen by his father.

Tom Sr wanted to see his children do well so he could bask in the reflected glory; at the same time, he had no intention of allowing them to take away any of his own prestige. When, in 1955, Tom Jr appeared on the front cover of Time magazine - something his father had never achieved

- to mark the gathering pace of the computer revolution, he felt forced to write an apologetic note to soften the blow. "It was a sincere but clumsy attempt to reassure him, though I doubt it made him feel any less upstaged. He didn't talk to me about the article at all. He never said 'Great going' and I never brought it up." Tom wrote later.

He became a military pilot despite having been turned down for the Air Corps because of defective eyesight. Here the Watson stubbornness made itself felt. Tom bought an eye examination machine and practised until he had trained himself to pass the test.

He was called up in autumn 1940, eventually seeing service in Europe and flying hundreds of hours across Russia and China. He returned to IBM in 1946 after the end of the war.

In the interim period, he had cast off his playboy image, married Olive Field Cawley and was showing serious signs of wanting to fulfil his destiny. It was a critical time for the nascent computer industry. The Eniac, one of the first electronic digital computers, had been built at the University of Pennsylvania by Presper Eckert and John Mauchly. Tom Jr was impressed by the giant machine with its 18,000 vacuum tubes, but hardly captivated. What caught his imagination was a suitcasesized

electronic calculator dreamed up in IBM's own laboratories to tabulate a payroll - and doing it 10 times faster than IBM's electromechanical tabulating machines. Marketed as the IBM 603 and then 604, it sold in thousands.

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NEWS: INTERNATIONAL

Move will be seen as seeking to appease China, which feared predecessor had too much autonomy

Hong Kong plans to cut powers of airport body

By Louise Lucas in Hong Kong

The Hong Kong government yesterday published proposals for the reconstituted Airport Corporation, reducing the powers of the body responsible for developing and running Hong Kong's new airport at Chek Lap Kok.

The White Paper outlines controls aimed at making the reconstituted body more accountable to the government, in a move seen as seeking to appease China. Beijing was concerned that the previous body – the Provisional Airport Authority – had too much autonomy.

Mr Gordon Siu, secretary for economic services, said the bill provided for monitoring and controlling the work of the organisation in areas such as strategy, provision

of information and financing and investment.

He said further checks existed outside present proposals restricting the way the corporation exercises its powers, uses public money and discharges its international obligations.

Progress on the HK\$32.5bn (\$2.9bn) airport – which was agreed in a memorandum of understanding signed by the Chinese prime minister, Mr Li Peng, and his British counterpart, Mr John Major in 1991 – has been scuppered by a deadlock over the financing arrangements.

China has rejected financial packages put forward by the Hong Kong government on the grounds that they will leave a financial burden on the post-1997 government. Any financing for such a big project

would straddle 1997, when the colony reverts to China.

The draft legislation published yesterday turns the Provisional Airport Authority into a corporation, to be run along the same lines as the government-owned Mass Transit Railway Corporation, which also started life as an authority.

Mr Siu said: "This is a delicate balance to strike between commercial freedom and accountability to government. We obviously cannot create a government-owned corporation without controls, but neither can we fetter the corporation to such an extent that it is unable to raise funds in international markets, attract investors in airport facilities, and operate commercially and flexibly."

The government hopes to have the bill before the Legislative Council before the summer recess in July. A public consultation period stretches through to February 23, after which the bill will be discussed with the Chinese side and, if necessary, re-drafted.

● The Chinese yuan, which was in effect devalued by 33 per cent on Saturday after the government abolished the official exchange rate, yesterday closed virtually unchanged from Friday at 8.71 to the US dollar on the Shanghai market.

With the passing of the official rate, all currency transactions now take place at what Beijing terms a floating rate, determined by supply and demand. This is fixed daily by the central bank according to its market conditions. It was set at 8.7 to the dollar on Saturday. Transactions

are carried out through foreign exchange centres, of which Shanghai is much the largest.

Turnover was high at \$80m – more than double the volumes witnessed last year.

Transactions which would previously have taken place at the official rate – some 20 per cent of total transactions, according to Chinese sources – would have gone some way to boosting volumes, but Hong Kong economists reckoned tight controls left little room for speculators.

Instead, Mr Stanley Wong, treasurer of Standard Chartered Bank, attributed the swollen volumes to traders rushing to switch currencies before the next raft of reform measures from Beijing.

Beijing's move to unify exchange rates took place ahead of sweeping reform plans

that will embrace trade and the financial and banking sector. Also coming into effect this month is a revamped indirect taxation system, which streamlines the old consolidated industrial and commercial tax into a consumption tax, targeting luxury goods; value added tax; and business tax.

Economists in Hong Kong reckon China's central bank will retain strict control to keep the yuan stable.

Confusion continued to reign among owners of Foreign Exchange Certificates, the currency which foreigners in China were required to use and which is now to be phased out. The government made no announcement on how it intended settling outstanding FECs, nor how it would go about withdrawing them from circulation.

Jordanian king hits at Arafat over peace talks

By James Whittington in Amman

King Hussein of Jordan has attacked PLO chairman Yassir Arafat's handling of the Middle East peace talks. In an out-spoken statement the king said Mr Arafat had one "last chance" to sign an agreement on Jordan's economic role during transitional Palestinian autonomy in the occupied territories. Otherwise, he said, Jordan would move ahead with its own separate talks with Israel.

Displaying frustration at being left out of discussions between the Palestinians and Israelis on limited self-rule, the king complained about Mr Arafat's constant procrastinations during talks with Jordan. "We cannot go on saying there is co-operation if there isn't or that there is agreement when there is none," he said.

The king's ultimatum came amid increasing Israeli dissatisfaction over the stalled Cairo autonomy talks and within the PLO itself over Mr Arafat's leadership style.

Senior PLO officials met yesterday in Tunis to try to persuade their chairman to widen the decision-making process and come up with a coherent strategy for talks with Israel and Jordan.

An economic agreement between Jordan and the PLO which would give Jordan's central bank wide-ranging monetary responsibilities in the occupied territories has been ready for months. But Mr Arafat has held back from endorsing it for fear of relinquishing Palestinian fiscal responsibilities to the Jordanians.

Jordan has already signed a memorandum with Israel to allow banks in Jordan to reopen branches in the West Bank and Gaza Strip. And Jordan's central bank governor

PLO leaders yesterday rejected conditions set by Israel for the resumption of talks on implementing their agreement on Palestinian self-rule, Reuter reports from Tunis.

"We reject the Israeli diktat and we wait for Israel's response to our amendments to its proposals," PLO executive committee member Suleiman Nabah said.

"They [the Israelis] are responsible for the halt in negotiations," he said after an executive committee meeting chaired by Mr Yassir Arafat.

The two sides had hoped to meet in Taba, Egypt, today to thrash out issues holding up the start of an Israeli troop withdrawal from the Gaza Strip and the West Bank town of Jericho. Under the September peace accord Israel was to have started its withdrawal on December 13.

recently said the reopening of branches would now not depend on the economic pact with the PLO.

The king also buried prospects of a Jordanian/Palestinian confederation, arguing that the idea was premature. "I have requested that my brother [Arafat] drop the expression of confederation from his dictionary and not to discuss it in any form or manner," he said. The PLO has been at pains to emphasise that the autonomy agreement with Israel will eventually lead to a confederation between Jordan and a Palestinian entity and joint committees had been established to discuss the issue.

Relations between the PLO and Jordan have been strained since the August announcement of talks between the PLO and Israel in which Jordan played no part.



Najibullah Popal, deputy president of the Kabul Museum, collects debris from its ruins. It was destroyed in recent fighting.

DOZENS KILLED IN KABUL AS 'THREE-WAY CIVIL WAR' RAGES

Figures loyal to the president of Afghanistan, besieged by a broad new anti-government alliance, yesterday attacked rivals in several parts of the country, including the capital, Kabul, Steve LeVine writes from Tashkent.

President Berhanuddin Rabbani appeared increasingly isolated and powerless to end the fighting that has consumed the country for almost 15 years.

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Dozens were reportedly killed and more than 800 wounded in Kabul from rocketing and machine-gun fire in the past three days.

About 70 were said to be injured in the northern capital of Mazar-i-Sharif, where the UN responded yesterday by evacuating half its international staff of about 15 people.

One western diplomat called the new round of fighting a

"three-way civil war", pitting Mr Rabbani against forces loyal to the prime minister, Mr Gulbuddin Hekmatyar, and the powerful northern Uzbek warlord, Mr Rashid Dostum.

The fighting is particularly divisive as combatants line up along mostly ethnic lines with Mr Rabbani's tribal Tajiks opposed by nearly every other Afghan nationality.

The three-way battle stems

from the chaos that enveloped Afghanistan following the fall in April 1992 of Moscow-backed President Najibullah. Fighters loyal to Mr Rabbani took control of the capital, but Mr Dostum also demanded power,

since his defection as Mr Najibullah's general triggered the government's demise. But Mr Hekmatyar, with huge caches of US-made weaponry, has insisted on a share of power.

Green light for new drugs to enter big US market

By Daniel Green in London

Drugs with potential annual sales of hundreds of millions of dollars were approved for sale in the US last week by the Food and Drug Administration.

Among companies whose products cleared the hurdle are the UK's SmithKline Beecham, Bayer of Germany and Genentech, the US biotechnology company 60 per cent owned by

Roche of Switzerland.

Success in the US market is essential to the fortunes of a new drug. The US is easily the world's biggest drugs market, accounting for more than a third of global sales.

Genentech's drug, DNase, is

the first product in 30 years specifically developed to treat cystic fibrosis, the inherited lung disease. It is not a cure for the disease, but the FDA

found that it made a significant difference in the quality of life for sufferers.

DNase is likely to be one of the biggest selling products from biotechnology companies.

US stockbroker Lehman Brothers estimates sales at

more than \$250m a year.

SmithKline Beecham saw the

approval of Kytril, to prevent

nausea and vomiting associ-

ated with cancer therapy.

Kytril enters a rapidly growing and lucrative market. How-

ever, it competes with Glaxo's

Zofran, which has a two-year

head start in the US market

and is available in an easier-to-

use tablet version.

Zofran already has sales of

more than \$300m (\$444m) a

year and the tablet version of

Kytril is unlikely to be

approved before 1995, said Mr

Duncan Moore, a pharmaceuti-

cals analyst with US broker Morgan Stanley.

Bayer's newly approved drug

is apronitin, which can reduce the need for blood

transfusions in patients under-

going heart bypass surgery.

Fewer transfusions cut the

chances of infection.

Other companies with end-

year approvals were:

● Bristol Myers (US) with

Dovonex ointment, for the

treatment of the skin condition psoriasis;

● Warner-Lambert (US) for Neurontin, an anti-epileptic;

● Wyeth (US) for Effexor, a depression treatment;

● US Bioscience for Neu-

trexin, a therapy for pneumo-

nia associated with AIDS;

● Janssen, the Belgian subsidi-

ary of US company Johnson &

Johnson, for Risperdal, a psy-

chosis drug.

JAPANESE PRESS REVIEW



Tanaka: unflattering coverage to the end.

actresses, animals, and

accidents; and in a society

restrained by deference to

the long-term relationship,

there are few relationships

not worth rupturing for the

sake of a garish headline

or a mocking caption.

Several weeklies are the

alter ego of the serious

elite, run by the same

company but filled with the

news not fit for them to

print. The Weekly Yomiuri

newspaper group's sympathy

towards Mr Tanaka by

opening the magazine with a

pin-up portrait and a short

but positive review of his

career. Words are kept to a

minimum, as most readers

have waded through

newspaper obituaries before

reaching for their weekly.

Mr Tanaka's resignation

as prime minister in 1974

followed magazine articles

about his personal finances

and fund-raising methods.

Newspaper reporters were

aware of the unsavoury deals

done to finance the Tanaka

empire, but none was willing

to compromise the

relationship by writing the

story, fearing that privileged

access would be denied

them and their newspaper.

Readers are apparently

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NEWS: UK

Tax increases 'will not stop modest growth'

By Emma Tucker and Keith Fray

Tax increases in the spring will not blow the recovery of course, but growth until the middle of the decade will be unspectacular, unemployment will remain high, and inflation will stay well under control, according to a Financial Times survey.

The latest survey of 30 independent economic forecasters shows analysts backing the government view that the economy will grow a modest 2.5 per cent this year, and by only a little more in 1995.

While the average of growth forecasts is broadly in line with treasury thinking, the survey reveals sharp differences over:

- The expected impact of last year's budgets on the recovery.
- The performance of inflation over the next two years.
- The extent to which base rates will shift from their current level of 5.5 per cent.

Not one of the economists surveyed believed base rates will fall below 4 per cent either this year or next.

Most expect a half point cut in the spring as tax increases knock consumer confidence. But eight expect the government to raise interest rates this year to tackle a pick-up in inflation.

Economists at UBS, the Swiss bank, unconvincing that the UK has shaken off its boom and bust tendencies, believe the intensification of wage pressures, capacity shortages and a deteriorating trade deficit will push inflation up to 8.2 per cent by the end of next year, with interest rates rising to 10 per cent.

That contrasts sharply with the consensus which puts the retail price inflation at 3.7 per cent by the end of 1995, and base rates at just over 5.5 per cent.

Few of the analysts go as far as Mr Roger Bootle at Midland Global Markets to declare that inflation is dead, but they nonetheless do not expect inflationary pressures to

Rises attacked

Mr John Smith, Labour opposition leader, claimed that Britain's nascent economic recovery is likely to be hampered by tax increases due to take effect later this year.

Mr Smith welcomed signs of "modest" economic growth, but said forecasts that growth will accelerate failed to take account of the impact of tax rises.

His comments signalled the beginning of a New Year opposition offensive against the government's taxation policy. Labour believes the government is vulnerable to claims that both Mr Kenneth Clarke, chancellor, and Mr Norman Lamont, former chancellor, broke election promises not to increase taxes. "These are huge increases, the biggest increases in British peacetime history," said Mr Smith.

Mr Brooke, national heritage secretary, said he wanted to see UK participation in an "enormously expanding market". The review comes against a background of rapid changes in the industry and growing internationalisation of media ownership. Newspaper proprietors have been lobbying hard to remove the rules preventing them holding more than a 20 per cent stake in either commercial television or radio stations.

Mr Brooke was, however, determined to maintain a production base in the UK because, he said, people like watching things produced in their own country "through their own national filter".

Ms Mo Lowlam, Labour's national heritage spokesman,

generally welcomed the announcement, but wondered whether there would be a deal under which newspapers would be allowed greater participation in television ownership in return for accepting value added tax on newspapers in the next budget.

Mr Smith at Williams De Braye.

Economists are collectively gloomy on unemployment. Not many expect the jobless total to drop below 2.7m this year, and even in 1995 the consensus puts it at only just under 2.6m.

The one notable exception is Mr Patrick Minford at Liverpool University who - with a view that a flexible labour market will allow for big drops in joblessness - sees unemployment dropping to 2.3m this year and 1.8m next year.

Cross-media ownership rules to be reviewed

By Raymond Snoddy

A wide-ranging review of UK cross-media ownership rules to take advantage of opportunities in international media markets was announced by the government yesterday.

It is likely that further deregulation of broadcasting ownership rules could follow, with a larger role for newspaper publishers in television ownership when the inter-departmental review is complete in about six months.

Mr Major's comments overshadowed concern on both sides of the Irish border about calls by Mr Albert Reynolds, Irish prime minister, for "demilitarisation" in Northern Ireland.

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Major describes calls for clarification as desperate attempt to avoid clear choice

Sinn Féin accused of evading peace decision

By Kevin Brown in London and David Owen in Belfast

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Portillo tipped to succeed Fowler as Tory chairman

By Kevin Brown, Political Correspondent

Mr Michael Portillo, the right-wing chief secretary to the treasury, emerged yesterday as a leading candidate to replace Sir Norman Fowler as chairman of the Conservative party.

John Major, prime minister, is understood to be considering four candidates to replace Sir Norman Fowler as chairman of the Conservative party.

Mr Major would like the job to go to Mr Michael Heseltine, trade and industry secretary. Lord Archer, the novelist and former deputy party chairman, would like the job, but is seen as an outside candidate

THE People page

The rise of Alfredo Sáenz

Last week saw the latest chapter in the saga of Spanish banking. Peter Bruce reports

Maria Conde, sacked last week as president of Banesto, Spain's fourth largest bank, used to dominate the vast dark green office he had at the bank's headquarters in Madrid's old financial quarter.

Its current occupant does not. The tall green carpeted folding screens, the white marble busts over the fireplace and the soft light filtering through the louvered windows somehow do not suit Alfredo Sáenz Abad.

Where Conde was immaculate, forceful and handsome, Sáenz seems quietly dressed, harmless and plain. Smaller too. On the face of it, Conde's removal and the nomination of Sáenz by the Bank of Spain to put in place a rescue package for Banesto has replaced the extraordinary with the merely normal.

But occupancy of that overdecorated office is a great personal triumph for an opera buff who is well connected in banking and politics. Alfredo Sáenz's rise to the top of Spanish banking has taken him from a top Jesuit university through lecturing to a string of senior jobs in the 1980s at Banco Vizcaya - then one of the most aggressive banks in the country.

Alfredo Sáenz has every intention of staying at Banesto now that he is finally in charge of one of Spain's "Big Five" banks. Sometime this year the bank's shareholders should elect a new board and despite a possible challenge from Conde, the backing of the Bank of Spain would make Sáenz a near certainty for president. He has been made to wait long enough.

Four years ago he came within an inch of securing the co-presidency of Banco Bilbao Vizcaya (BBV) the biggest privately owned bank in the country. It was the intervention of the Bank of Spain that was to blame for his failure. The Banesto post may be a reward for taking that loss like a gentleman.

The race for the BBV leadership was

a squalid affair and Sáenz was one of the few people to come out of it well. It started when one of the big Basque banks, Bilbao, made a bid to buy Banesto at the end of 1987. It was partly foiled by an injection of capital into Banesto by Mario Conde, then 39.

Sáenz' career as a banker took off under the patronage of Pedro Toledo, a clever banker with very close ties to the socialist government, who for many years ran Banco de Vizcaya, the highly regarded Basque bank. Sáenz' rise is in many ways a posthumous tribute to Vizcaya and to Toledo who died just over four years ago.

Toledo had a talent for hiring bright, ambitious people. Carlos Soizaga, the former finance minister, worked for him. So did Francisco Luzon, now chairman of Argentaria, the big federation of government-owned banks. Another was Sáenz, an alumni, like Conde, of the prestigious Jesuit university of Deusto in Bilbao.

He had taught management there (a former student is now minister of the interior), turned down the job of deputy defence minister and worked in industry in the Basque country, from where Toledo hired him in 1980.

Spanish banking was in deep crisis at the time. The Bank of Spain was pressuring larger banks to take over about 50 troubled smaller ones to prevent them collapsing. The biggest concern was in Barcelona, where Banca Catalana, one of the emblems of Catalan banking, had come close to failure before the Central Bank fired its management just as they did Banesto's last week.

Catalana had overestimated its assets by some Pta800bn (£3.791m) and there were attempts to bring charges against the board, including Jordi Pujol, now leader of the Catalan regional government. They got nowhere. But after a brief stewardship by a pool of banks at Catalana, Vizcaya took it over and Toledo packed off Sáenz to put it back

together.

At the time, Toledo was assumed to have acted very recklessly in buying Catalana. Yet Sáenz' sojourn in Barcelona had a happy ending. By borrowing from the Bank of Spain and other Spanish banks, he converted Catalana into one of Spain's most profitable banks and remains its president today. Unusually for a Basque, he is revered in Barcelona. He made his first speech to Catalana shareholders in Catalan, which he had learnt in just nine months.

After Bilbao's bid for Banesto it sought and won a merger with Vizcaya. Toledo and Bilbao's ageing president, José Ángel Sánchez Asain, became co-presidents of the merged bank in 1988. The clear implication was that Toledo, the younger of the two, would rule on his own when Sánchez Asain retired.

It was not to be. Toledo died suddenly in late 1989 of liver failure. Former Vizcaya people on the new BBV board quickly nominated Sáenz as his successor as co-president, which the Bilbao side rejected. In the clash of cultures that followed, former Vizcayans would accuse their new colleagues of being pen-pushers and counters of paper clips. The other side claimed Toledo had built a team of flashy Rambo-bankers, units to run a bank as big as BBV.

In early 1990 the then governor of the Bank of Spain, Mariano Rubio, was asked to arbitrate and name a single president. Sánchez Asain stepped aside. Mario Conde was unlikely to maintain silence on his ousting for very long. He owns 4 per cent of Banesto and he may challenge the decision to remove him. But it will be difficult. The Bank of Spain's blessing is essential to the survival of any bank president.

Conde cannot win back that approval; Sáenz has buckets of it.

Sáenz is well qualified to revive the ailing bank. Banesto headquarters staff warmed to him; he was quick to remember names and let it be known he was not there as the vanguard of a BBV takeover. He wants Banesto independent and for himself and his people. Fortunately, his friends run the country. They will help him.

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Essential dates for the cultured classes

The FT critics make their personal selection for this year's most exciting events in the arts

Opera in Britain/Max Loppert

Football? kick it around

In 1994, as in the year past, scores of *Carmen*, *Tosca*, *Fledermaus*, *Figaro* and *Magic Flute* revivals are set to bulk out the schedules of the main British opera companies. In other words, long runs of the easy-to-mount popular favourites, forced on most of them as a means of survival in hard times. If you look hard enough, though, there are genuinely exciting things in prospect, tucked away in the midst of those schedules.

Among these I would instance the Royal Opera's first-ever account of Rossini's *Mose in Egitto* (opening May 23) – that is to say, Rossini's Moses opera in its shorter, more consistent original (1818) Neapolitan form, rather than in its more familiar, looser-limbed later (1827) Parisian one. At Covent Garden this marvellous work, at once neo-Classical and early-Romantic in tone, is promised the fine cast – Anna Caterina Antonacci, Ann Murray, Bruce Ford, and Ruggero Raimondi in the title role – which all rare Rossini works need to persuade the unconvinced of their great merit.

At the English National Opera the latest opera premiere is likely to be of special interest: *Blond Eckhart* (opening April 20), the third opera by Judith Weir. Her previous two – *A Night at the Chinese Opera* and

The Vanishing Bridegroom – each gained a popular success unknown to the general run of new opera, and with just cause: Weir's is not just an original view of the music-dramatic medium, but a captivating, commanding, utterly fresh and personal one, capable of creating in each dramatic work a whole new world and transporting even the most "innocent", unlettered opera-goer into it.

Another new opera that whets the appetite, this time from Opera North, is being touted as the first-ever "football opera" – Benedict Mason's *Playing Away* (Leeds, from May 31), on a libretto by playwright Howard Brenton. Already Mason, a young English composer, has shown in a series of concert-works a quirky, madcap sense of humour that augurs well for his first venture into the opera house, and even for those with no interest whatever in the subject, the hints of Faustian bargains with the devil that are said to underlie the conception will surely add to the fascination.

1994 is, of course, the year that the new Glyndebourne Theatre opens its doors. It has 300 seats more than the old, and enlarged stage and audience facilities; but, in spite of that increased seating provision, for non-festival-members there is already probably small

hope of getting seats (the festival repertory is made up of *Figaro*, *The Rake's Progress*, *Peter Grimes*, and new productions of *Don Giovanni* and *Oneupis*), except by the usual stratagems of haunting the box office for returns.

As times in Britain get ever harder for the mounting fully fledged opera stagings, the attractions of concert performances are likely to increase for promoters. In London alone, in the first few months of the year, there is an unusual amount on exceptional fare offered. The BBC Symphony promises concert performances of Berg's *Lulu* (conducted by Andrew Davis) and, as part of a Luciano Berio festival, the first British outing of Berio's second opera, *La vera storia*. Verdi's *Ernani* comes on at the Festival Hall in March, given by the group Opera in Concert.

Perhaps most welcome news of all, the Royal Philharmonic Orchestra plans to renew its recently-forged, outstandingly successful link with the St Petersburg Kirov Opera and that company's remarkable chief, the conductor Valery Gergiev. Concert performances of two Rimsky-Korsakov rarities – *Kaschchey the Immortal* and *The Legend of the Invisible City of Kitezh* – are in prospect next May, and impatiently awaited.

Opera overseas/Andrew Clark

Some dreams come true

The international musical year makes its most dynamic start on the other side of the Atlantic, with three world premieres over the next six weeks. America's most experienced opera composer, Dominick Argento, evokes the spirit of the legendary 1920s Hollywood actor Rudolph Valentino in his new opera *The Dream of Valentino*, which will be unveiled by the Washington Opera (Jan 15). The other two premieres are orchestral: Kurt Masur conducts the New York Philharmonic in Schnittke's Eighth Symphony (Feb 10), and Daniel Barenboim conducts a new Elliott Carter work in Chicago (Feb 17).

In Europe, the spotlight falls initially on the Bavarian State Opera in Munich, where Peter Jonas has launched a British invasion in his first season as Intendant. Tom Cairns designs and directs *On ballo in maschera* with a cast including Dennis O'Neill and Julia Varady (Jan 31). The other two premieres are orchestral: Kurt Masur conducts the New York Philharmonic in Schnittke's Eighth Symphony (Feb 10), and Daniel Barenboim conducts a new Elliott Carter work in Chicago (Feb 17).

Zurich also makes a rare foray into Handel with *Alcina* (Feb 5), one of two new productions conducted by Nikolaus Harnoncourt – the other being a very Viennese-looking

La Belle Hélène (May 28). The highlight of the Geneva season promises to be Francesca Zambello's new staging of *Billy Budd* with a cast headed by Robert Tear, Rodney Gilfry and Samuel Ramey (March 15).

Claudio Abbado's Faust series with the Berlin Philharmonic reaches its climax with Mahler's Eighth Symphony (Feb 12/13), but the event likely to generate most excitement in Berlin is saved for the end of the season – when Carter Kleiber emerges from seclusion to conduct the federal president's charity concert (June 23).

Nothing in the Milan programme arouses undue interest – except perhaps Riccardo Muti's *Rigoletto* (May 14). French tenor star-in-waiting Roberto Alagna sings the Duke, before moving to Paris to join Lucia Fiole in *Romeo et Juliette* at the Opéra-Comique (June 24). Apart from a showing of Harry Kupfer's 1987 Stuttgart production of *Die Soldaten* at the Bastille (Jan 22), the only big-scale opera project in Paris is a new *Ring* at the Châtelet, conducted by Jeffrey Tate and staged by Pierre Stroesser (June-Nov).

That may be overshadowed by the new *Ring* at Bayreuth – a curious marriage of arch-radical producer, Alfred Kirchner, and arch-conservative conductor, James Levine.

But Bayreuth faces strong competition from this summer's Salzburg programme, which promises to be Gérard Mortier's strongest yet: a Barenboim-Chéreau *Don Giovanni*, two cycles of Beethoven symphonies conducted by Harnoncourt, a Stravinsky series featuring a Nagano-Sellars *Oedipus Rex*, and repeat of Stockhausen and Boulez.

Lovers of operatic rarities will seek out Lalo's *Le Roi d'Ys* at Marstall (March 16) and Reyer's *Sigurd* at Montpellier (May 6). But the most intriguing of all is the revival of Hans Krása's Dostoyevsky opera *Uncle's Dream* at the Prague State Opera – formerly Prague's German theatre, where it was premiered by George Szell in 1933. Krása was gassed at Auschwitz, and the opera has not been heard since – unlike his children's opera *Brundibár*, which was performed last year at London's South Bank. When a young Israeli conductor, Israel Yinon, recently asked Universal Edition for the score, he was told it had been lost. He persisted, and eventually found Krása's manuscript, complete with Szell's pencil markings, in the basement of the publisher's Vienna premises. Yinon conducts *Uncle's Dream* in Prague on March 27. (The production transfers to Mannheim in June.)

Jazz tunes in to anniversaries

Important anniversaries are celebrated in 1994 by two jazz record labels which each represent distinct and different aspects of the music. Expect much retrospective, recorded and live, to mark the occasions.

Norman Granz's Verve label was founded in 1944 with the launch of the *Jazz At The Philharmonic* shows in Los Angeles. JATP stars who found a home on the Granz

labels which later became Verve included Charlie Parker, Lester Young, Ella Fitzgerald and Billie Holiday. On April 6, survivors Illinois Jacquet and Flip Phillips will be joined by current stars Joe Henderson and Betty Carter in a concert at New York's Carnegie Hall for the start of the year-long celebration. The reclusive Granz may even put in an appearance on the first night. ECM, the German label which

encapsulates all that is new and spiritual in jazz, is 25 this year and founder Manfred Eicher is thought to be organising appropriately ascetic and European events. Fans of Jarrett, Garbarek, Surman *et al* would do well to watch the listings in the autumn for signs of European Contemporary Music activity in a city near them.

Garry Booth

conducts Basic Symphony Orchestra in works by Mozart and Mahler, with piano soloist Jean Louis Steuerman and soprano Ruth Ziesak (061-272 1176)

■ BRUSSELS

Palais des Beaux Arts David Shostak conducts Belgian National Orchestra on Thurs in a Richard Strauss programme, with vocal soloists Solvieg Kringelborn and Dirk van Croonenborg. Raphael Ensemble plays Brahms string sextets next Mon (02-507 6200)

■ CHICAGO

CHICAGO SYMPHONY The orchestra's chief conductor, Daniel Barenboim, is in residence for most of the next two months. Jan 6, 7, 8, 11: Scriabin's Piano Concerto (Osmo Saksikov) and Tchaikovsky's Fifth Symphony. Jan 13, 14, 15: Gidon Kremer plays Berg's Violin Concerto. Jan 18: Wagner and Bruckner. Jan 27, 28, 29, February 1: all-Mozart. February 10-15: Radu Lupu plays Beethoven. February 17: world premiere of new work by Elliott Carter (312-975 7171)

CHICAGO LYRIC OPERA II travolte can be seen on Jan 7, 11, 15, 19 and 22 with a cast led by Lyubov Kazanovskaya, Chris Merritt, Dolora Zajick and Paolo Gavazzeni. Daniel Barenboim makes his Lyric Opera debut on Jan 24 conducting Wozzeck, in the production by Patrice Chéreau first seen in Paris (312-332 2244)

■ AMSTERDAM

Concertgebouw Tonight: Aldo Ciccolini piano recital. Tomorrow: Hartmut Haenchen conducts

Netherlands Philharmonic Orchestra and Chorus in Beethoven's Ninth Symphony. Thurs: Gerd Albrecht conducts Royal Concertgebouw Orchestra in Debussy and Messiaen. Fri: Mark Wigglesworth conducts

National Youth Orchestra in Prokofiev and Shostakovich, with piano soloist Peter Donohoe. Sat: Marie-José Pires piano recital. Sun afternoon: Hans vonk conducts Radio Philharmonic Orchestra in Varese, Takemitsu and Schoenberg, with pianist Paul Crossley (020-571 8345)

Muziektheater Tomorrow, Thurs, Fri: Frankfurt ballet in William Forney's *The Loss of Small Detail*, Jan 12; first night of Pierre Audi's new production of Mozart's *Il re pastore* (020-525 5455)

■ BASEL

Casino Thurs: Heinz Holliger

THEATRE ● The Rise and Fall of Little Voice: American premiere of Jim Cartwright's Olivier Award-winning drama about a young girl in northern England with an uncanny ability to imitate famous singers. Simon Curtis directs an American cast for Chicago's acclaimed Steppenwolf Theater Company (312-335 1650)

● Picasso at the Lapin Agile: world premiere of film comedian Steve Martin's first play, set in a turn-of-the-century Paris café, as 25-year-old Albert Einstein locks wits with Pablo Picasso, aged 23. Till Jan 13 at Steppenwolf Studio Theatre (312-335 1650)

● Phantom of the Opera: check the season schedules of theatres throughout the country and you'll see why Andrew Lloyd Webber was voted the most important person in American theatre by Theaterweek magazine – his productions are everywhere. Till April at Auditorium Theatre (312-558 2900)

● Joseph and the Amazing Technicolor Dreamcoat: surprise! more Lloyd Webber. This production stars former teen heart-throb Donny Osmond as the Bible's fleshiest dresser. In an open-ended run at Chicago Theatre (312-902 1500)

● Oleanna: David Mamet's two-hander about sexual harassment has become one of the most-produced plays in America. This production, directed by Michael Maggio, plays at the Wellington Theatre in an open-ended run (312-975 7171)

● Chicago Lyric Opera: II travolte can be seen on Jan 7, 11, 15, 19 and 22 with a cast led by Lyubov Kazanovskaya, Chris Merritt, Dolora Zajick and Paolo Gavazzeni. Daniel Barenboim makes his Lyric Opera debut on Jan 24 conducting Wozzeck, in the production by Patrice Chéreau first seen in Paris (312-332 2244)

■ GENEVA

Grand Théâtre A ballet mixed bill,



'Still Life: Bust, Bowl and Palette' by Picasso at the Tate

Exhibitions in Britain/William Packer

From Modigliani to 'Some went mad...'

We grumble and look at what Paris might have on show, or New York for that matter, or Washington, Madrid, Amsterdam. But we should admit that London, Edinburgh, Glasgow, Cardiff and, increasingly, the provincial cities, also have treats of the highest quality. Here is a short list of just some of the things that 1994 holds.

The Unknown Modigliani: 240 of the 440 hitherto unknown drawings amassed by Paul Alexandre before 1914; Royal Academy, Jan 14-April 4.

Claude: The Poetic Landscape: paintings and drawings at the National Gallery, Jan 26-April 10.

John Minton: English neo-Romantic who died too young; Royal College of Art, Jan 11-Feb 9.

Holbein & the Court of Henry VIII: the drawings in the Royal Collection at Windsor; National Portrait Gallery, Jan 21-April 17.

Picasso: Sculptor and Painter: a fundamental reconsideration of the relation between these two aspects of his work. Tate Gallery, Feb 16-May 8.

Medardo Rosso: influential but now largely unknown post-impressionist and symbolist sculptor; Whitechapel, Feb 25-April 24, then to Edinburgh and Leeds.

Goya: cabinet pictures, sketches and miniatures – Goya at his most intimate, satirical and inventive; Royal Academy, March 17-June 12.

Zurbarán: Jacob and his 12 sons; a rare chance to see this remarkable series of full-length figures; National Gallery, March 9-May 22.

Dali – The Early Years: Hayward Gallery, March 3-May 30.

Matisse, Maillol, Rodin: monumental figurative sculpture; Tate at Liverpool, from March 15.

Raphael: three works from the Bridgewater collection; National Gallery of Scotland, May 7-July 10.

Some Went Mad... Some Ran Away: Damian Hirst's pick of the young international avant-garde; ECW, the German label which

conducts Basic Symphony Orchestra in works by Mozart and Mahler, with piano soloist Jean Louis Steuerman and soprano Ruth Ziesak (061-272 1176)

■ GHENT

de Vlaamse Opera Jan 5, 6, 11, 14, 16: Silvio Varviso conducts Robert Carsen's production of La bohème, with Mary Mills as Mimi (091-225 2425)

■ SALZBURG

MOZARTWOCHE A Mozart festival takes place from Jan 21 to 31, with orchestral concerts featuring Concerto Köln, the Mozarteum Orchestra and the Vienna Philharmonic. Andras Schiff will give two recitals and take part in two chamber music performances. The Hagen Quartet will give the world premiere of a new work by Gyorgy Kurtag (tel 0662-87315 fax 0662 872996)

■ VIENNA

Staatsoper Tonight: Nutcracker. Tomorrow, next Tues: La traviata with Julia Varady, Fri, next Mon: Les Contes d'Hoffmann with Domingo. Sat: Die Zauberflöte. Sun: Salomé. Jan 13, 16, 19, 22: Samuel Ramey sings Boris Godunov. Jan 23, 27, 30: Colin Davis conducts Idomeneo, with Siegfried Jerusalem and Anne Sofie von Otter (01-444 2955)

Musikverein Sat, Sun: Isaac Karabtchevsky conducts Tonkünstler

Orchestra in Glinka, Chopin, Barber and Strauss, with piano soloist Hitomi Unoki. Next Tues: Lynn Harrell cello recital. Jan 14, 15, 16: Bernhard Haitink conducts Vienna Philharmonic. Jan 24-27: Philharmonia/Sinopoli/Mahler cycle (505 8190)

Konzerthaus Sun: Anne Sofie von Otter, accompanied by Mehlyan Tan, sings Lieder by Schubert, Mozart and Haydn. Jan 12: Francisco Araiza song recital. Jan 15-23: festival of 16th century music (712 1211)

■ WASHINGTON

MUSIC ● Washington Opera's repertoire this month at Eisenhower Theater features La fille du régiment (sung in English), Ariadne auf Naxos and the world premiere of Dominic

Argento's The Dream of Valentine (202-467 4600)

● Music by 14th century French composer Guillaume de Machaut can be heard at Washington National Cathedral on Fri and Sat, featuring Philadelphia Renaissance Wind Band and vocal soloists (202-544 7077)

● David Zinman conducts Baltimore Symphony Orchestra in works by Michael Daugherty, Ravel and Rachmaninov on Thurs and Fri at Baltimore's Joseph Meyerhoff Symphony Hall, with piano soloist Leon Fleisher (410-783 8000)

● Dave Brubeck joins National Symphony Orchestra for two evenings of classic jazz in Kennedy Center Hall on Thurs and Fri (202-467 4600)

● The week's programme at Barns of Wolf Trap features jazz

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Forecast 94

The UK economy is like the little girl in the nursery rhyme. When conditions are bad, they are horrid; and when they are good, they are very good.

The historical record shows that low inflation and interest rates coincide with rapid growth of output and employment; and high inflation and interest rates are associated with slow growth or even falls in output and employment. Good figures for "real" and "financial" variables tend to be bunched at the same time - as, too, do poor figures for both types of variable.

The latest boom-bust cycle has illustrated the pattern to perfection. In 1987 and 1988 non-oil output grew by more than 4 per cent a year, while the annual rate of real inflation remained at about 5 per cent until mid-1988. By contrast, in 1990 output went up by 1/2 per cent and in 1991 it fell by more than 3 per cent, but inflation was more than 7 per cent and in late 1990 it peaked at more than 10 per cent.

At first glance, this is rather strange. Common sense tells us that inflation ought to be worst when demand is strong, not when the economy is growing at an above-average rate, while inflation ought to be low when demand is depressed. The real variables ought to be good when the financial variables are bad, and vice versa.

Does not the actual experience of the economy - that real and financial variables are good and bad together - seem anomalous? Don't the facts contradict common sense? Isn't there a puzzle here?

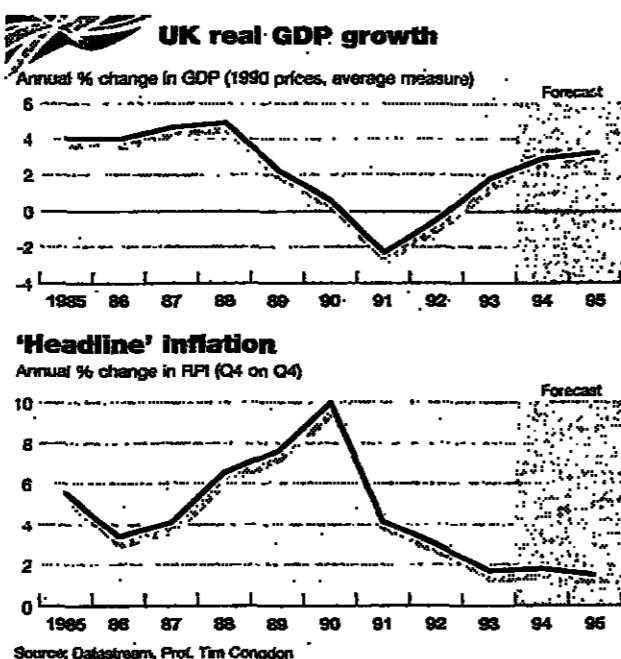
Actually there is no puzzle. The economy's behaviour is fully consistent - with both common sense and economic theory. The vital distinction is between *levels* and *rates of change*, and the key to understanding is to recognise that the direction of inflation depends not on the rate of change of output (relative to trend) but on the level of output (also, relative to trend).

Consider the economic situation in late 1989. Output had grown continuously since mid-1981 and, for three years - 1988, 1987 and 1988 - it had grown above the long-run sustainable rate. As a result, the level of output was higher than the trend figure, perhaps by as much 4 per cent.

The economy was over-stretched. Companies found it

The UK economy will continue to grow, writes Tim Congdon

A rich harvest



difficult to find workers with the right skills at the right price, machinery was being fully utilised and commercial property was in short supply. So pay and price rises were accelerating, and rents soared by 30-40 per cent a year.

The government's agenda was plainly to curb demand and to bring the level of output back towards its trend. But one year of slow growth was not sufficient. Although the 1/2 per cent output growth in 1990 was 2 per cent beneath the trend rate of change, it still left the level of output 2 per cent above trend in late 1990.

Inflation was therefore still rising at that time. Only with the sharp drop in output in 1991 was enough spare capacity created in the economy for inflation to start falling. The year from mid-1990 to mid-1991 saw the combination of the highest inflation in a decade, a slump in output and a steep climb in unemployment. The economic situation was horrid.

What does this analysis imply for 1994 and, by extension, for the mid-1990s? The answer is that 1994 and the

mid-1990s should be a complete contrast to the miseries of the recession from which we are now emerging. They could be the best years for the British economy since the 1960s.

The rationale for forecasting a benign phase of the cycle is similar to our description of the last recession, except that the argument runs in reverse. Whereas in late 1989 the level of output in the economy was 4 per cent above trend, in early 1993 it was at least 4 per cent beneath trend. Logically, the excess of trend output over actual output was associated with strong downward pressure on inflation. By late 1993 the figures for the 12-month change in retail prices were the lowest for 30 years.

Demand and output grew in 1993, possibly by more than 2 per cent. But this was not an above-trend figure for the rate of change. So in early 1994 the level of output will still be 4 per cent beneath trend and inflation will continue to decline. Indeed the only way to stop inflation falling yet fur-

ther is to boost the level of output to the trend figure, which implies that the rate of change of output has for a time to be well above trend.

Thus growth in 1994 and 1995 of 4/5 per cent in each year (that is, 2 per cent above the 2/3 per cent trend for two consecutive years) would eliminate the excess of trend output over actual. If rapid growth persisted in 1996, this might reignite inflationary pressures from early 1996 onwards. However, it is much more plausible that growth in 1994 and 1995 will be only a touch above trend, at say, 3 or 3 1/2 per cent. The level of output would then still be beneath trend in early 1996. Incredibly though it may sound, inflationary pressures ought to go on weakening in 1994, 1995 and 1996.

The latest news on inflation and growth has, in fact, been much better than generally expected. Not only has inflation tumbled to low levels, but output and employment have made solid gains in recent quarters. The provisional national accounts statistics indicate that gross domestic product rose by a little above 1/2 per cent in the third quarter. But separate data on employment show that the workforce in the service sector soared by the astonishing figure of 149,000, or by 1 per cent (that is, by an annualised 4 per cent).

Part of the explanation may be the buoyancy in City financial services, connected with surging turnover in foreign exchange and bond trading, and high prices in bond and equity markets. With the latest surveys from the Confederation of British Industry suggesting that demand and output in manufacturing is satisfactory, the economy as a whole may be expanding a little above trend.

The year ahead is starting on the right note - in spite of the adverse effect on spending power of the tax increases announced in the two Budgets of 1993, and in spite of the continuing recession on the Continent. The mid-1990s may prove to be not just good, but very good for the UK economy. For the next two or three years inflation comfortably within the official 1-4 per cent range can be reconciled with above-trend growth and falling unemployment.

The author is managing director of Lombard Street Research, an economic forecasting consultancy, and a member of the Treasury panel of independent forecasters

US economic growth accelerated substantially in the second half of 1993. From less than a 1.5 percentage point annual pace in the first six months, real gross domestic product growth jumped to an estimated 3.5 per cent, and an even stronger rate in the fourth quarter. Hopes are high that the economy has finally moved on to a path of consistently higher growth and job creation. The reality in 1994, however, is more likely to be

different. As with earlier intermittent periods of accelerated expansion, such as the second half of 1992, this one should also prove transitory, despite the drop in long-term interest rates in the summer.

Resurgent growth never lasted earlier in this upturn because its source was short-lived, and the factors restraining the economy never dissipated. Growth seems likely to slow again for the same reasons. The recent spurt is being driven by a once-only return of vehicle inventories to desired levels and an unrepeatable sharp drop in the household saving rate.

At the same time, a poor trade balance is a drag on growth, structural factors are suppressing the economy's spirit, and policy is barely stimulative.

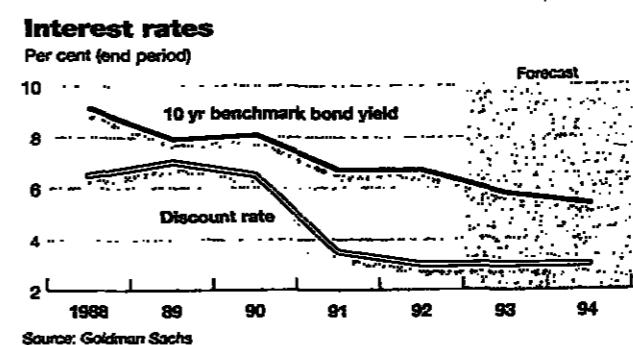
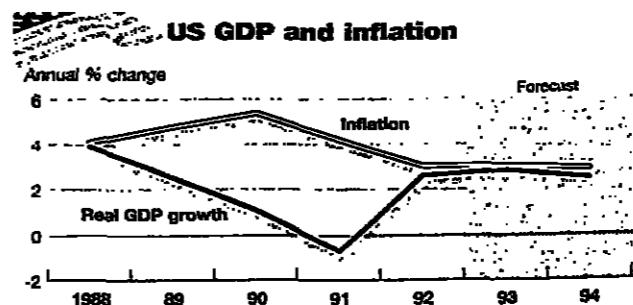
The surge in vehicle output and its spillover will account for about half the growth in fourth-quarter GDP. But production glitches and excessive industry caution kept output below rising sales in the summer of 1993. Without these influences the production surge would have been more evenly spaced.

Households will be unable to sustain their consumption binge because it cannot be financed. Outlays have been rising at a 4 per cent annual clip since early 1993 while real disposable income growth averaged only 2.5 per cent.

To keep up this spending spree, either employment gains must rise to 350,000 per month to generate income growth, or the household saving rate must fall by another 1/2 percentage points to about 2 per cent. Yet companies are keeping a firm rein on head count, and stock and bond prices would have to rise by another 15 to 20 per cent over the year to justify such a negligible savings rate. By late winter, vehicle assemblies will be synchronised with sales, and con-

Locomotive out of puff

US economic growth will slow down, says Robert Giordano



sumer expenditures should be more in line with income. Thus, by the second half of 1994, economic growth should return to the slower trend implied by three fundamentals.

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FINANCIAL TIMES

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Tuesday January 4 1994

A resumption of history

When leaders of the North Atlantic Treaty Organisation gather for their summit in Brussels next Monday, they will have to work hard to make up for lost time. Four years have passed since the end of the cold war division of Europe. In that time, an important part of the former Soviet bloc has made giant strides towards democracy and market reform, while another part has slid towards fragmentation, political demagoguery and civil strife.

Yet the western alliance has thus far seemed curiously unequal to the challenges and opportunities thrown up by the rapidly changing map of Europe. The Brussels meeting offers an opportunity to begin the task of renewing Nato's sense of purpose.

The leaders need to map out a strategy both to consolidate the advances of the last four years and to guard against possible dangers in the future. If they fail, they will be condemning eastern Europe to a security vacuum that could easily invite a resumption of old European power games.

The spectre at the summit is Russia, and in particular the strong showing in its recent parliamentary elections by the neo-fascist party of Vladimir Zhirinovsky. If President Boris Yeltsin is still strong enough to pursue economic reforms that will offer tangible benefits by the next presidential election? Or will he continue to mark time, and thus condemn himself to fail?

The countries of central Europe - most clamorously Poland, the Czech and Slovak republics and Hungary - are too anxious to wait for the answer. Fearful of a reawakened Russian imperial urge, they want Nato to give them immediate membership and extend to them its security guarantee.

So far, Nato has prevaricated, offering all the countries of the former Soviet Union and Warsaw Pact uniform and much looser association accords - first in the so-called North Atlantic Co-operation Council, now in a less dissimilar arrangement which President Bill Clinton has christened "Partnership for Peace".

Buy time

The prevarication is understandable. It is based in part on Mr Clinton's no doubt correct calculation that Congress would balk at any precipitate move to extend the US defence umbrella to the east. It seeks to buy time while Nato and its would-be new entrants think hard about the scope of the alliance, and whether events in Russia take their course. And it is an attempt to duck the awkward questions - how far east? - what about the Baltics? what about Ukraine? - that the task of selecting new Nato members would throw up.

None of these matters can be taken lightly. Nato could do nothing worse than extend its security guarantee without the ability to

Diversify and die

These are hard times for conglomerates. The leading UK examples of the form all underperformed the stock market last year, while Imperial Chemical Industries broke itself up on the grounds that it had become too like a conglomerate to be manageable. Italy's giant state holding company, IRI, said one reason for being privatised was that the conglomerate principle was outdated.

The argument falls under two main headings. First, as ICI observed, technology is becoming ever more sophisticated and fast-moving. As a result, it becomes increasingly hard to make informed choices on investment across different industries.

This may be why many companies which might once have qualified as conglomerates have in recent years chosen to narrow their focus. In the UK, even the remaining true conglomerates like Hanson and BTR have stuck to relatively low-tech industries. The last old-style conglomerate bid battle in the UK, between Hanson and Tomkins, was for a manufacturer of sliced bread.

The second part of the argument might be termed evolutionary. In the developed world, conglomerates are out of fashion. In developing countries, the reverse is the case. In many Asian countries, large chunks of the local economies are controlled by private conglomerates. In a transitional economy like South Korea, the landscape is still dominated by vast and sprawling groups such as Samsung and Hyundai.

At the same time, such companies are increasingly criticised in Korea as having outlived their usefulness. In short, runs the argument, conglomerates work best at a certain stage of economic development. When growth rates

A nomination as a front runner for high political office can become a poisoned chalice: it alerts opponents and can cause expectations to become inflated. But if 1993 was the year in which faith in European political leaders slumped, this year offers a plethora of chances for unseating incumbents across the continent.

There are important elections in Germany, Italy, eastern Europe and the Nordic countries, and the run-up to the 1995 French presidential election begins in earnest. Where there are no elections, the ebb and flow of public opinion offer the chance for new faces to emerge, upsets of the established order are probable.

● Germany, for instance, could have a new chancellor if Helmut Kohl cannot turn around his Christian Democratic Union's waning fortunes by the general elections in October. The man most likely to succeed is the cautious, sober, neatly bearded Rudolf Schärping of the Social Democratic party.

First, however, Schärping has to prove to his party, and the electorate, that it is an organisation "fit for government". Eleven years in opposition have given the SPD the image of a collection of squabbling preachers and academics, more inclined to philosophical disputes than questions of power politics.

Since he became party leader last June, 46-year-old Schärping has moved swiftly to build the necessary pragmatic platform from which to launch his bid for power.

Whether or not Schärping succeeds, the other German politician likely to cut a new dash this year is Wolfgang Schäuble, the wheelchair-bound parliamentary leader of the CDU, and the crown prince in the ruling party. The only question is whether he has the physical strength to take on the top job, since he was partially paralysed in an assassination attempt in 1990.

Schäuble is the consummate politician: quick-thinking, articulate, ruthless in debate and in negotiation, and yet charming. Sometimes he seems like the fast-talking second in the boxing ring, whispering tactics into the ear of his lumbering heavyweight champion, Kohl.

In France, the same old cast of politicians threatens to dominate television screens and newspapers.

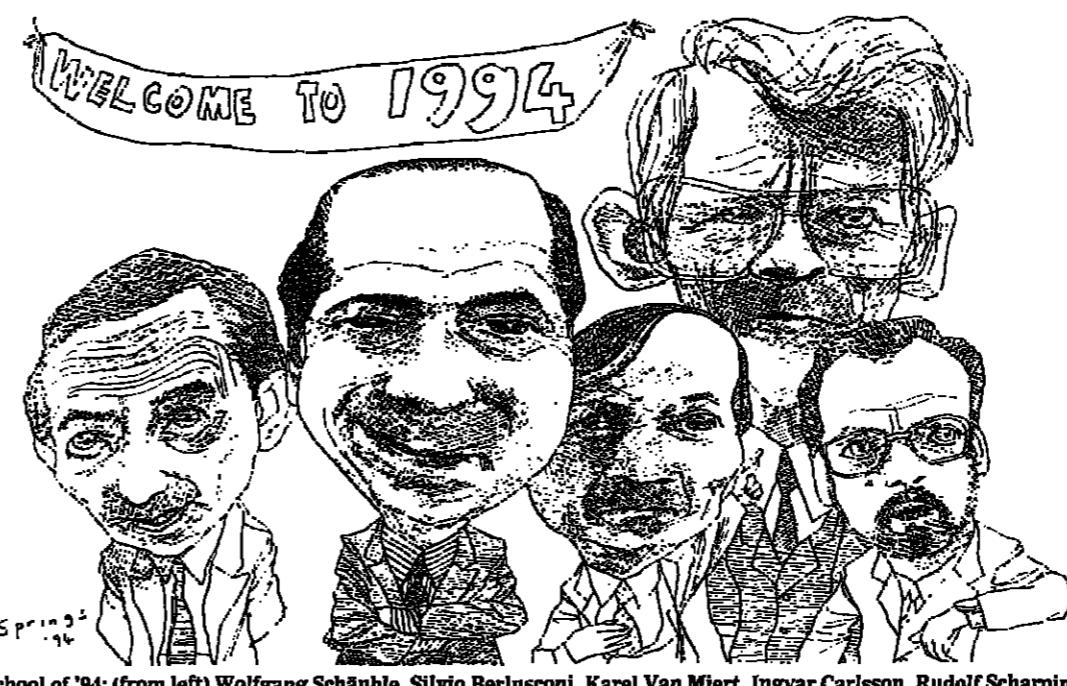
Fighting to carry the conservative

colours into the presidential election will be Jacques Chirac, mayor of Paris and leader of the RPR Gaullists, Prime Minister Edouard Balladur and ex-President Valéry Giscard d'Estaing. On the left, Michel Rocard has no real rival to carry the standard of his depleted Socialist party into the presidential election, with one exception - Jacques Delors, the European Commission president.

But younger French politicians will be jockeying to establish themselves as possible prime ministers in 1995 and/or contenders for the

FT writers identify the faces to watch in '94, as Europe's political leaders face bruising election battles

Contenders in the main events



School of '94: (from left) Wolfgang Schäuble, Silvio Berlusconi, Karel Van Miert, Ingvar Carlsson, Rudolf Schärping

presidency in 2002. One to watch is Alain Juppé, the 48-year-old foreign minister who is also the RPR's secretary-general. He played a crucial role in France's international and domestic negotiations on Gatt. Long close to Chirac, he is now indispensable to Balladur.

Gerard Longuet, the vigorous, 47-year-old trade and industry minister, leads the Republican party, the UDF's largest single component, and might make a suitable coalition prime minister under a President Balladur. Also striving to make his mark will be Nicolas Sarkozy, the 38-year-old budget minister and government spokesman. Extremely close to Balladur, he has become the prime minister's medium for controlling economic policy and his personal spin-doctor.

● It is the left that looks likely to make the running in Italy. Achille Occhetto, leader of the party of the Democratic Left (PDS), starts the year well ahead of the political field. With early general elections almost certain in March, the moustachioed former communist turned social democrat is set to head a broad "progressive" coalition. The PDS has inherited the formidable organisation of the old Italian Communist party (PCI) and has formed a series of highly effective alliances

at local level. If this can be repeated at national level, Occhetto stands a good chance of being the next prime minister, if not a leading element in the next government.

Other Italian politicians have been slow to realise the need under new electoral laws to mould alliances among the fragmented parties. But media magnate Silvio Berlusconi sees himself as a catalyst for a coalition built from Italy's dismembered centre and on the right. In November Berlusconi voiced his ambition to forge a coalition to block the PDS's rise to power. He must now decide whether he continues to shout from the sidelines or crosses the Rubicon from business to politics by forming his own party.

● Elections to the European Parliament in June are likely to bring a flip for prominent leftwingers. Elisabeth Guigou, the former French minister for European affairs, is relaunching her political career with a bid to enter the parliament under the socialist flag. She seems assured of a seat, and could be one of several women taking their place on the Strasbourg/Bрюссель benches, including Glenys Kinnock, wife of the former British Labour party leader.

At the European Commission, Jacques Delors is expected to serve out his term as president until December. But Karel Van Miert, the Belgian commissioner responsible for competition policy and state aid, is forecast to raise his profile. Popular inside the Commission, he has taken a less rumbustious attitude to his job than his predecessor, Sir Leon Brittan. But he is quietly proficient and handled the steel crisis last year with aplomb, even if the final solution was less tough than he would have liked.

In contrast, the tendency of Theodor Pangalos, the Greek foreign minister, to shoot from the lip has landed him in trouble. He called Germany "a bestial giant with a child's brain" because of its desire to open diplomatic ties with Macedonia, while the British press had an "almost racist tendency" to portray Greeks as mindless hedonists.

● In central Europe, three young, ambitious politicians, two of them with a communist past, will be aiming for the political big-time.

Alexander Kwasniewski, the 39-year-old leader of Poland's Democratic Left Alliance (SLD), came a long way in 1993, when his coalition of 21 leftwing political groups became the largest political party in the new parliament after September's elections. This year Kwas-

niewski is expected to lock horns with President Lech Wałęsa, challenging the latter's control over the three vital ministries of the interior, foreign affairs and defence, and positioning himself for the big prize - the presidency of Poland - which is up for grabs in 1995.

In Slovakia, Mr Peter Weiss, the Slovak equivalent of Mr Kwasniewski, is preparing for a similar challenge to Mr Vladimír Mečiar, the introverted, unpredictable prime minister who led Slovakia to independence but gives the impression of having little idea of how to create a modern, democratic state in a region fraught with ethnic rivalries.

But it is in Hungary, where voters go to the polls in May, that the challenge to the region's communist past is greatest. Viktor Orbán, one of the most impressive of the younger generation of politicians, dreams of lifting Hungary free from its communist history by bringing in a new generation of political leaders. Prime Minister Peter Boross - who replaced József Antall, the veteran Democratic Forum leader who died before Christmas - is 65; Orbán, the leader of Fidesz, the youth party, is not yet 30.

● At the opposite end of the age scale, the man who took over as Swedish prime minister when Olof Palme was assassinated by a still-unknown gunman in 1986 could be back in office by the end of 1994. Ingvar Carlsson, 59, leader of Sweden's venerable Social Democrats, survived the party's worst election defeat in more than 60 years in 1991 and will spearhead its attempt to unseat Prime Minister Carl Bildt's right-centre coalition in a general election due in September.

Mr Carlsson insists the ideological pendulum is swinging the Social Democratic way again after three tough years of recession.

In neighbouring Finland, Martti Ahtisaari, a bluff United Nations diplomat whose main attraction is his lack of political baggage, should be the country's president by the end of February. Although he has slipped in the opinion polls, Mr Ahtisaari, who led the UN operation that brought independence to Namibia, is still favourite to win the presidential election. The first round is on January 16.

As an enthusiastic advocate of Finland's application to join the EU, Mr Ahtisaari is set to play a prominent role in persuading the country to back membership in a referendum expected before the end of the year. The task should be made easier by the rise of the far right in neighbouring Russia, which has made the EU's embrace seem much warmer than before.

Reports by Quentin Peel, David Buchanan, Lionel Barber, Robert Graham, Hugh Carnegy and Anthony Robinson

Dolls make their way to the market

Judy Dempsey on reforms at east German toy factories

Until unification, there were few children in east Germany who did not want a toy made in Sonneberg. The small town, tucked away in southern Thuringia close to the borders of Bavaria and the Czech Republic, was renowned for its craftsmanship and its century-old tradition of making soft dolls and hand-carved wooden toys.

But German children only got one in 10 of the toys - 90 per cent of Sonneberg's output was exported to the Soviet Union, eastern Europe and European Union countries. Ms Connie Rudat, a 33-year-old office manager with a nine-year-old son, says when she was a child, she always asked for a Sonneberg doll, or a "Sonnei Puppe" as they were known, for her birthday. "They had lovely clothes. At the same time, the dolls were simple and old-fashioned," she says.

Until 1990, the clothes of the hand-painted dolls were made by women working at home, on con-

tract. "Before the Wall came down, almost the entire 30,000 population of Sonneberg was connected with the toy industry," says Ms Gundriss Hentschel, 40, responsible for production at Sonni Puppen and Spielstiere factory, the town's largest manufacturer of soft toys and traditional dolls.

In those days of a divided Germany, factory managers had little need to think about costs or marketing. The toy industry was state-controlled. Subsidies were plentiful, orders from the east abundant. But like other industries in east Germany, Sonni Puppen could not escape the impact of unification and the collapse of its main buyers, the Soviet Union and eastern Europe. Thuringia's dolls were confronted by the market.

In late 1990, the clothes of the hand-painted dolls were made by women working at home, on contract.

Sonnei Puppen's own payroll has been reduced from 1,800 to 65, and its output, which before 1989 totalled 10,000 dolls and 5,000 soft toys a day, has been cut to 30,000 items a month. Mr Peter Bieher, who with two partners from Nürnberg last month bought Sonni Puppen from the Treuhand, is determined to make the factory a success.

"My priority is to keep costs down," he says. "To do this, some of the dolls' clothes are being made across the border in the Czech Republic. Labour costs are DM4.50 an hour in the Czech Republic compared with DM30 at the factory," says Mr Bieher. "I reckon I am cutting costs by about 20 per cent."

Mr Hentschel says: "If it means we can become competitive, not only in western Germany, but in other European countries by using cheaper labour in the Czech Republic, then so be it."

She knows that the toy market is cut-throat. The turnover of west Germany's toy industry was DM2.1bn last year, while the east German figure was a mere DM1.22m. Combined east and west German exports totalled DM3.2bn, a slight fall over 1991. However,

imports increased by 3.6 per cent to DM3.2bn as south-east Asian penetration of the market gained pace.

Ms Corinna Printzen, an official at Germany's Association for Toys, representing the industry, admits manufacturers are under pressure, particularly from electronic and video games being exported by Hong Kong, China and Taiwan. She reckons that German toy exports declined by 15 per cent in the first nine months of 1993. However, "there is a gradual but nevertheless noticeable shift away from electronic toys to the more traditional, creative models", she says.

Back in Sonneberg, the workers have accepted the demands of a market economy stoically. "I suppose all the changes will have been worth it if Sonni Puppen can succeed as a privatised company under our new owner," says Ms Hentschel. With luck, a doll from Sonneberg, which Connie Rudat yearned for as a child, might still make a gift for her grandchildren.

OBSERVER



'Bang goes the money I was going to spend on shares when it's privatised'

but a bravura performance by John Prescott, 55, at his party's conference confirmed him as a man of influence at the top.

Men to watch one rung down are

Alistair Darling, 40, in the Treasury team; Brian Wilson, 45,

Labour's rail privatisation expert; Geoffroy Hoon, 40, Robertson's sharp-witted ally in the Maastricht manoeuvres; and Mike O'Brien, 39, an even younger version of the youthful Blair. But after that the field thins out.

Unlike the Tory party, Labour's real stars remain an increasingly elderly bunch of backbench oldies.

Peter Shore, 59, Tony Benn, 68,

and, of course, Denis Skinner, 61, last year put many of their colleagues to shame.

Sorting out the rest of the runners in the next government

residues is more challenging.

Stephen Dorrell, 41, a reformed wet and another member of the Treasury team, seems promotable.

But there is little to choose between David Curry, 49, at environment, Jonathan Aitken, 51, at defence; Brian Mawhinney, 53, at health; David Heathcoat-Amory, 44, at the foreign office, and David Davis, 45, in William Waldegrave's department.

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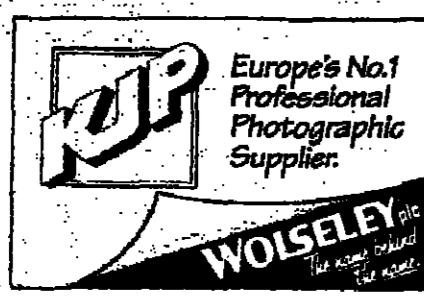
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Richard Waters explains revised US capital rules for insurers

A new way of dealing with risk

Are risk-based capital rules about to do to the US insurance industry what they have done to the country's commercial banks?

From this year, US property and casualty insurers will have to set aside minimum levels of capital, based on risks they run. This nationally applied system replaces a patchwork of state-level regulation under which most insurers had to meet only a simple solvency test.

Similar capital rules for commercial banks, developed internationally in the late 1980s, forced banks to scale back their ambitions to conserve and build their capital. This helped drive borrowers and depositors away from the banks and towards the capital markets.

As with the banks, the new regulations are likely to have two effects. The first is to reduce most property/casualty insurers' appetite for risk and encourage them to raise premiums more quickly than would otherwise be the case.

The second is that insurance business will begin to bypass the insurance companies' balance sheets altogether. Through off-balance sheet transactions and the use of derivatives, insurers could find ways to shift part of their risks to the capital markets.

The new risk-based capital rules have been developed by the National Association of Insurance Commissioners, a grouping of state insurance regulators. Made jittery by the collapse of the Executive Life and Mutual Life companies in 1991, the commissioners decided to impose a more stringent system for measuring an insurer's financial health.

Risk-based capital rules for life insurers, in force since the start of last year, have intensified the pressure on life companies to strengthen their balance sheets. As a result companies such as Equitable, in which Asia of France owns 49 per cent, have been busy rebuilding their capital.

Also, the new rules have reduced the life companies' appetite for risk, says Shelly Harris, an analyst at



Standard & Poor's. This has given extra impetus to the growth of variable life products, under which the investment risk is born by the customer, in preference to whole life products, where the insurer guarantees to pay a fixed amount.

A similar response can be expected from the property/casualty insurers. They could also become more risk-averse, pushing up premiums and encouraging buyers of insurance to find other ways to cover their risks.

"Certain liability lines are heavily penalised [under the risk-based capital rules]," says Mr Steven Bolland of Gill and Rosser, a New York-based insurance broker. "Premiums in some of the businesses which require heavy capital will need to get higher."

The complex regulatory regime agreed by the NAIC last month requires insurers to set capital aside against four types of risk.

Credit risk, for instance, is defined as the risk that a reinsurer will default and not pay money due under a reinsurance policy. Insurance companies have to provide capital equal to 10 per cent of amounts covered under reinsurance arrangements - higher than the broad 8 per cent rule for credit risks established by bank regulators.

That builds an extra cost into the insurance mechanism. In addition, insurance companies face capital charges to cover underwriting risk (the risk that their reserves will prove inadequate to meet future claims); investment risk (higher charges apply to more risky investments, like junk bonds or commercial property); and even growth risk (insurers which grow at more than 10 per cent a year are taking bigger risks and should set aside more capital), says the NAIC.

Taken together, these rules are likely to constrain growth. Given that they come at a low point in the traditionally cyclical

Insurers could turn to derivatives

insurance industry, when many companies are already struggling to rebuild their capital, the rules may well bite with extra force.

Last year, US property/casualty insurers raised \$6.4bn of new capital between them. They also realised a record \$10.4bn of capital gains.

With record catastrophe insurance losses and premium income hardly rising, they ended the year with only a

\$5.1bn addition to their combined capital base, a rise of just over 3 per cent. With the exception of 1990, every other year since the mid-1980s has seen double-digit growth.

To try to protect their balance sheets, insurers could turn to derivatives as a way of shifting part of their risks to the capital markets.

A number of derivatives houses are circling on the fringes of the insurance industry. At the forefront is said to be Bankers Trust, the commercial bank which has done the most to foster the use of derivative financial instruments, and Center Re Financial Products (CRFP), an offshoot of Zurich Re. Mr Richard Sandor,

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The Markets

THIS WEEK

Global Investor / Peter Martin

The big question is not where but when



Four questions hang over the developed world's investment outlook for 1994. What will happen to US interest rates? Is Germany really on its way out of recession? Will Japan's deflation take the economy into a black hole? And what does the future hold for China?

Answering these questions is easy. The tricky thing is estimating when the answers take effect.

Thus, I can say with complete confidence that US interest rates have seen their lows, and will move higher. Germany will recover from recession, and when it does, its economy will look much healthier than now seems possible. Japan's deflation will end short of a melt-down of the financial system, and will give way to a period of sustained growth, thanks to wide-ranging economic and social restructuring. And China will become the world's industrial powerhouse.

But when?

■ America first

The US story illustrates how hard it is to spot the end of a trend. Long-term US interest rates peaked at roughly 8½ per cent in 1990, and fell steadily till they brushed the 6 per cent level last autumn. Since then they have risen slightly. Short-term rates, also down to historically low levels, have not yet shown any signs of moving upwards.

At some point, the interest rate cycle will turn. European analysts generally think that, for long-term US rates, the turning point was last autumn. US analysts tend to think that the small run-up in yields since the autumn is a false signal, soon to be reversed.

This phase of the interest rate cycle still has a good few

quarters to run, they say. The pessimistic view would have you out of the US treasury market now, looking for bonds with a better chance of capital appreciation, such as Europe's high-yielders. The optimistic view would keep you in treasuries to profit from the reversal of the autumn's run-up in rates.

The outlook for short rates is subject to equally conflicting views. The fourth quarter seems to have been a period of strong economic growth, though we will have to wait till Friday's payroll and unemployment numbers to be sure. Inflation is still quiescent, though, and Thursday's money supply data are unlikely to pose any immediate threat.

Still, the Federal Reserve will probably start easing short-term rates higher by spring. By how much?

If the Fed plans a speedy return to traditional real interest rates, US short-term money could soon be anything up to 2½ percentage points dearer, with much of the rise occurring this year. That would trigger a wholesale rush by individual investors back into savings instruments, leaving this year's favourites, bond and equity funds, looking badly mauled.

If a rise in rates is largely symbolic, to show the Fed's determination to keep inflation down, short-term rates are likely to be no more than half a point higher by year-end.

Individual investors will still find almost anywhere a better home for their savings than banks and money funds. And any fresh bond rally would be helped by the realisation that the Fed is keeping a watchful eye on inflation.

Since then, a fierce confidence offensive by the optimists – especially by Günter Rexrodt, the economics minister – has swayed opinion their way.

From the point of view of Germany's equity market, this debate is all rather academic.

Mr Eckhard Frahm, of Merck Finck in Düsseldorf, predicted a strong rally among German blue chips in 1993, on the back of lower interest rates expectations, high liquidity, completion of the Gatt talks and so on. He got it, in spades. The 47 per cent rise in the Dax index in 1993 underlines the performance of some of the biggest companies: Marmessmann rose 86 per cent, Deutsche Babcock rose 83 per cent, Volkswagen despite its legal wrangle with Opel, rose 82 per cent.

Mr Frahm is still positive about 1994, but the challenge for Germany – political worries apart – is to manage the shift from a liquidity-driven market to an earnings-driven one. He thinks this shift will start in the autumn, round about the time he expects the economy to pick up. He does not necessarily expect the market to make the transition smoothly, predicting a hiccup for share prices before investors focus on the much happier profit outlook for 1995.

That view, and the Dax's performance in recent months, both assume that the German economy is heading, sometime this year, into a normal cyclical recovery. If, instead, 1994 is as unhappy a year for the average citizen as 1993, then the voters will have every opportunity to show their distress: there are 20 national, European and regional elections this year. The timing of Germany's recovery is perhaps more critical than the stock market's insouciance suggests.

■ **Germany's challenge**

Just before Christmas, Germany's economy presented a similar clash of views. The optimists – mostly inside Germany – argued that the recession was, in statistical terms, already over. Growth, still faltering, would resume solidly from the middle of the year.

The pessimists saw a further contraction in the first part of 1994, with little sign of recovery by year-end.

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The long haul in five big equity movements

FT-A World Indices (rebased)

220

200

180

160

140

120

100

80

60

40

20

0

1988 1989 1990 1991 1992 1993

Source: FT Graphics

ism, US rates, at both ends of the yield curve, are likely to be higher in December than they are now – but only a little higher.

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■ Japan's new consensus

Calling the bottom in the Japanese economic cycle is just as hard. Quite apart from the still-not-properly digested effects of the 1980s bubble, Japan faces a structural issue. If German output is threatened

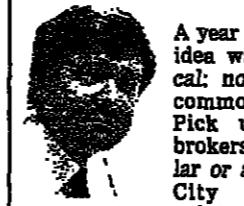
by the millions of eastern European workers starting to be unleashed on the market system, Japan's is threatened by the growth of south-east Asia as the workshop of the world. Like Germany, Japan has been over-reliant on manufacturing.

Its vast population enables anyone with a calculator that will handle billions to create fantasies of infinite growth. As the Lancashire textile barons said during their shambles at the turn of the century: if every Chinaman added a foot to his shirt-length, there would be enough work to keep the mills of Oldham humming forever. (That of course, was before the mills of Oldham were replaced by the mills of Guangdong.)

The new Japanese government, despite its inherent weakness, is making a bolder stab at facing up to the new realities. The governmental paralysis in Tokyo – a prime cause of the stock market's dreadful performance in late 1993 – may in fact be preparing the way for the emergence of a new political/bureaucratic consensus.

Economic Notebook / Peter Norman

UK inflation: a snake scotched but not killed



A year ago, the idea was radical: now it is commonplace. Pick up any brokers' circular or attend a City investment seminar, and the chances are that a key part of the message will be that the days of high inflation are over.

In Britain's case, the drop in inflation was certainly the surprise story of last year. In spite of sterling's steep devaluation after September 1992, headline inflation has fallen to 1.4 per cent – about the level in the early 1980s.

The latest figures, for November, put the government's chosen underlying rate of inflation, measured by the retail prices index less mortgage interest payments, at 2.5 per cent, the lowest level for 26 years and exactly in the middle of its 1-4 per cent target range.

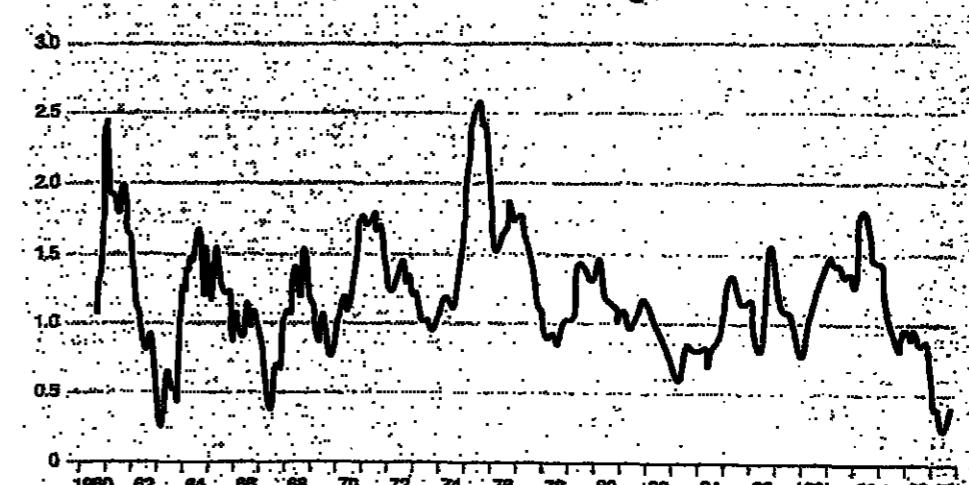
Other recent price indications have been encouraging. Both the Confederation of British Industry and Income Data Services, an independent pay monitoring body, last week reported further slowing of pay increases in the private sector.

The CBI's pay data bank showed manufacturing pay deals averaged only 2.2 per cent in the three months to November. Government figures show average earnings rising at an annual rate of 3 per cent, lower than at any time since the late 1960s. Although manufacturers' selling prices rose faster last year than in 1992, the post-devaluation rise in the cost of inputs has gone into reverse in recent months, aided by a sharp drop in oil prices.

But at the risk of sounding gloomy, it is too soon to declare an end to inflation. The disinflationary forces that built up during the recession and the long period of high interest rates and a strong sterling exchange rate that precipitated it have almost certainly passed their peak. It is as yet unclear whether last year's unexpectedly good price performance has eradicated the UK's long standing inflation mentality.

Adjusting after more than 20 years of high inflation is not easy and there are one or two straws in the wind to suggest

UK inflation: relative to the OECD average



Source: Society of General Statistics

that inflation is suppressed

rather than dead.

The indicative rates of

return on investments of 6 and

12 per cent per year that are

currently quoted by personal

pension providers appear

ambitious if the government is to be

taken seriously when it says it

aims to have underlying inflation

in the lower part of its

target range by the end of this

parliament.

The tendency for companies

to push up their margins

aggressively wherever possible

has troubled the Bank of

England, which sees this as an

example of behaviour that is

out of tune with permanent

low inflation.

The increase in margins com-

plished with higher activity as

Britain recovers from recession

should be reflected in

improved profits this year. It

would be characteristic, after a

period of extended pay

restraint, for the coincidence of

improved profits, greater out-

put and employment, and

higher personal taxes, to

have an effect.

But the wide range cited by

Mr Budd at a post-Budget Com-

mmons Treasury and Civil Ser-

vice Committee hearing also

highlights the statistical un-

certainty surrounding the UK

economy.

If you look at industrial output figures, the picture is one of a painfully slow and faltering recovery. Look instead at the 175,000 drop in unemployment in the first 11 months of last year or the steady rise in retail sales (which preceded the reports of buoyant trade in the shops before and after Christmas) and the picture is brighter.

Such uncertainties help

explain why Mr Kenneth

Clarke, the Chancellor, and the

Bank of England have not

shared the City's enthusiasm

for a rapid lowering of interest

rates over the past few months.

The inflation figures for the

last two months make it

unlikely that the top of the

government's target will be

breached in the short term and

give the authorities more scope

to ease monetary policy in the

event of a sudden slowdown in

the economy. But the govern-

ment and Bank are targeting

inflation two years into the

future.

Until we have seen how the

economy in general, and wages

in particular, respond to the

higher taxes announced in last

year's two Budgets, it will be

too early to consign above

average inflation to the history books.

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WORLD BOND MARKETS: This Week

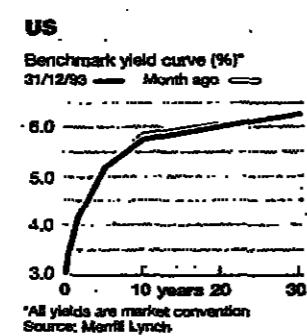
NEW YORK Frank McGuire

The tolerance of the US Treasury market apparently has its limits. Dealers had grown accustomed to report after report showing the economy expanding at a stronger than expected rate in the fourth quarter, and yields on longer-dated bonds remained fairly stable through most of December.

With the first indications of continued strength in the first quarter, however, the market has lost some of its composure.

Last week, news of a surge in new home sales rekindled fears of inflation and sent the yield on the 30-year issue up 10 basis points to 6.34 per cent. The jump was somewhat exaggerated by the low volume of trading.

Yesterday, the market began the new year with a further blow. The National Association of Purchasing Management said its December composite index, an important leading indicator, rose to 57.9 per cent.



from November's reading of 55.7 per cent. It was the third straight increase and the index's highest level in a year. In reaction, the benchmark 30-year issue dropped 9 to 93, and the yield jumped to 6.36 per cent by midday.

At the short end, the two-year note was off 5 to 95.8, the decline reflected follow-through selling after the holiday weekend.

Capital & Credit / Sara Webb

Caution on scope for further gilts rally

Given the staggering rally in the UK government bond market last year, fixed income investors can be forgiven for wondering whether the party in the gilt market is well and truly over, or whether there are further gains to be made.

Last year was a bumper year for the gilt market: investors saw returns of about 20 per cent in what turned out to be one of the top performing government bond markets of the year. The redemption yield on the UK medium-term benchmark bond – which was 10 per cent in April 1992 – started 1993 at 8.33 per cent and ended the year at 6.1 per cent.

The gilt market rally was driven by expectations of a much improved inflation background and the prospect of cuts in the base rate, and took place despite initial concerns about the huge volume of gilts that the Bank of England would have to sell in order to fund the Public Sector Borrowing Requirement.

The November 30 Budget provided a further boost for the UK government bond market, as it emerged that net

sales of gilts would be lower than expected in the next financial year.

Mr Kenneth Clarke, chancellor of the exchequer, forecast a diminishing PSBR over the next few years, implying a decline in supply in the gilt market. The Budget announcements, coupled with more good news on the inflation front, helped to spur another burst of activity in the gilt market in December.

Mr Jonathan Francis, head of global strategy at Putnam Investments of the US, says he has been enthusiastic about the prospects for gilts for several reasons: "After the Budget, we felt greatly encouraged by the funding requirement being lower. We also like the inflation outlook, which has turned around quite substantially in the last quarter."

Added to this, Mr Francis believes the UK looks attractive in the pan-European context, as Europe could see some widespread political uncertainty, with elections in Germany and a general election in Italy (in 1994), which means that we see the UK as a rela-

tively benign political environment."

However, while some UK and overseas investors see limited scope for further gains in the gilt market, others believe the market is now over-valued.

One leading European fund manager, who preferred not to be named, said: "The Budget, if you believe it, was good for gilts – it makes inroads into the PSBR. But there is a serious question mark over whether tax increases and spending cuts can go through unhampered in the years to come, given the nature of politics. A lot of the proposals are to be drawn over time so the question is whether the government will come up with other compensatory measures to decline."

Mr John Hynes, global bond analyst at Fidelity, the big US fund manager, remains bullish on the gilt market for several reasons, and maintains that "even though there has been a rally since the Budget, there is still further to go and we feel there is value in the curve in the five to 10-year area."

He points out that the positive shape of the yield curve means that investors can borrow cheaply at the short end to fund their longer positions: "The hedge cost is low because you can borrow at the short end and invest at the long end, whereas with Germany, the

forecasts and expectations in the market.

Says one UK fund manager: "As a house, we were bullish on the gilt market all year, and the market has already hit our target, going through our forecast of 10-year yields at 6.5 per cent. But we are still very positive on the inflation front and that should give the market some support even if it goes sideways for a bit. We think the spread over other European bonds should continue to decline."

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FRANKFURT David Waller

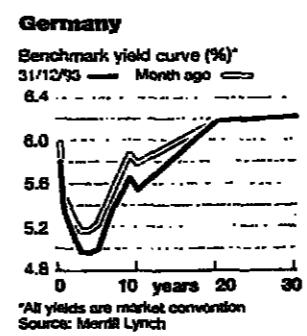
Yields on German government bonds ended 1993 close to an historical low. This reflects investors' clear expectations that the Bundesbank will continue with its programme of interest rates in "official short-term" interest rates during 1994.

The best chance for the Bundesbank to cut rates will come at the meeting of the central bank's policy-making council scheduled for Thursday this week.

A public holiday in some parts of Germany means that many regional banks will be closed, so for that reason alone it is unlikely that the Bundesbank will cut the Lombard and discount rates from 6.75 and 5.75 per cent respectively.

But if January 6 is difficult from a timing point of view, so is January 20, the council's second meeting in 1994.

At around this time the January inflation figures will appear. The annualised inflation rate is likely to be



3.6 per cent – unchanged on the previous month as a result of tax increases – and the Bundesbank is said to be unlikely to send the wrong signals by making a cut in its headline rates.

Should monetary policy ease in January, it is likely to be via slow, small cuts in the securities repurchase rate – the repo rate – with which the Bundesbank guides money market rates.

TOKYO

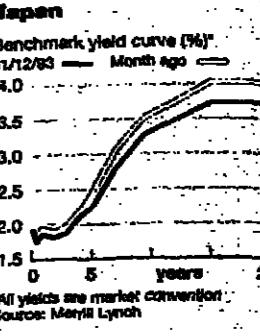
Growing expectations that the Bank of Japan will lower the nation's official discount rate this month to boost the domestic economy will lift the No 15-year benchmark government bond this first week of 1994.

The argument for lower interest rates was strengthened recently with economic data that revealed a 6.9 per cent year-on-year decline in the nation's retail sales for an 18th consecutive monthly drop, and a 2.8 per cent rise in Japanese unemployment, the worse figure in six years. Weak corporate earnings reports will add more evidence to the case of easier credit.

A cut in the ODR rate, which is already at a record low of 1.75 per cent, is likely to prompt investors to move money from short-term debt into higher yielding, long-term securities.

Some investors still worry, however, that bond prices,

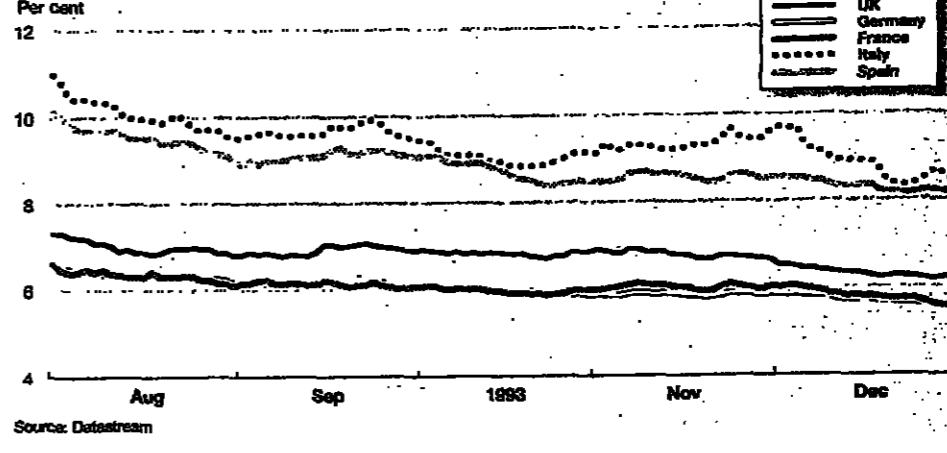
Emiko Terazono



after months of an extended rise, will soon decline on profit-taking. But this kind of anxiety is countered by the widely held view that weakness in the Japanese economy will continue, and that long-term interest rates will remain low. And brokers expect buying on dips.

Even an end to the bond gains will hardly result in an automatic transfer of monies into stocks.

European 10 year benchmark bond yields



INTEREST RATES AT A GLANCE

	USA	Japan	Germany	France	Italy	UK
Discount	3.00	1.75	5.75	7.00	8.00	9.00
Overnight	3.00	3.38	6.31	6.43	8.75	9.38
Three month	3.08	3.88	6.75	6.18	8.12	9.18
One year	3.88	4.68	5.87	7.81	9.00	9.88
Five year	5.22	2.12	5.01	6.37	8.59	9.59
Ten year	5.81	3.02	5.63	6.62	8.69	9.10

Rate as of 31/12/93. (1) Finance-Rags rate/20 Up-Basis rate

International / Tracy Corrigan

1993 will be a hard act to follow

Falling interest rates, rallying bond markets, yield-hungry investors and further liberalisation of regulatory constraints helped make 1993 the best year for the Eurobond market.

The volume of new issues rose to a record level of nearly \$400bn in 1993, up 45 per cent on the previous year, according to Euromoney Bondware, and many securities houses and investment banks posted record profits on the fixed income side of their business.

The number of borrowers from emerging markets increased substantially as investors became more willing to lend on lower-rated debt in return for additional yield and in the hope of realising capital gains as the creditworthiness of these borrowers improves.

Latin American issuers more than doubled their borrowing to \$45.7bn and South East Asian issuance rose by nearly 20 per cent to \$50.4bn.

At the other end of the spectrum, sovereign borrowers stepped up their activity in order to plug widening deficits resulting from the prolonged economic slowdown or to replenish foreign currency reserves in the wake of a series of currency crises.

The dividing line between Eurobonds, international and domestic bonds – and between bonds and medium-term notes – became increasingly irrelevant, as international investors broadened their horizons to take advantage of opportunities wherever they appeared.

The "global" bond became more widely used. Last year

saw the first D-Mark denominated global bond, as well as the first global offerings for emerging market borrowers.

Most currency sectors showed strong growth. In Europe, only the Ecu market moved in the other direction,

bookrunner in 1993. Other Wall Street firms which performed well last year were Morgan Stanley in third place, up from a poor 16th in 1992, Lehman Brothers which rose from 14th to 6th and Salomon Brothers, which recovered from 13th to 8th place. Against the trend, J.P. Morgan dropped from 5th to 10th place.

The Japanese securities houses, which dominated the league tables in the late 1980s, lost further ground, with Nomura managing only 7th position, down from 2nd, and Nikko and Daiwa falling to 13th and 14th respectively.

Although the sterling market recorded the fastest growth of any currency sector last year, the highest ranking for a UK house was 17th position for S.G. Warburg, up from 19th the previous year.

The recovery of investor interest in floating-rate notes allowed Kidder Peabody to edge back into the top 20, up from 23rd last year.

While the market is expected to remain active in 1994, dealers do not expect a frenzy of activity in the first few weeks of the year, as there was at the start of 1993. Tight swap spreads are likely to limit arbitrage opportunities. Further, as interest rates stop falling later in the year, the climate for heavy issuance could become less favourable.

The Eurobond market has grown steadily throughout its 30-year history, posting record volume in many years, but 1993 could prove a hard act to follow.

TOP EUROBOND LEAD MANAGERS

1993 1992

Manager Ssn Rank % issues Ssn Rank % issues

Goldman Sachs 26.86 1 6.72 95 14.22 4 5.15 56

Deutsche Bank 25.08 2 6.27 78 21.83 1 7.91 73

Morgan Stanley 18.42 3 4.61 79 6.26 16 2.27 57

CSFB/Credit Suisse 18.16 4 4.54 80 16.74 3 6.07 69

Merrill Lynch 18.02 5 4.51 88 12.22 6 4.43 57

Lehman Brothers 17.45 6 4.38 83 6.59 14 2.39 49

Nomura 16.88 7 4.22 67 19.80 2 7.10 50

Salomon Brothers 16.72 8 4.18 90 16.74 12 2.44 30

Paribas 13.79 9 3.45 59 12.05 7 4.27 30

J.P. Morgan 12.22 10 3.08 55 12.09 5 4.60 41

Industry totals 1399.85 100 1975 275.81 100 1988

Source: Euromoney Bondware

EUROBOND ISSUES BY CURRENCY

1993

Rank Currency issued (\$bn) No. of issues 1992 Rank

1 US\$ 153.11 791 1 103.33 515

2 D-Mark 53.11 150 3 133.18 142

3 Yen 44.11 274 2 34.34 161

4 Sterling 43.68 201 4 22.81 59

5 FF 39.33 147 5 22.73 107

6 CS 23.41 167 7 16.04 89

7 Guilder 12.67 60 9 7.44 46

8 Lira 11.70 82 8 7.83 37

9 Ecu 7.17 21 6 21.71 84

10 AS 3.52 42 10 4.95 56

Source: Euromoney Bondware

with a drop in volume from \$21.7bn to \$7.1bn.

The search for higher yields encouraged investors to lengthen the duration of portfolios. The proportion of new issues maturing in 10 years rose to 26 per cent and 11 per cent were even longer-dated.

Goldman Sachs displaced Deutsche Bank as the top

NEW INTERNATIONAL BOND ISSUES

Borrower Amount \$M. Maturity Coupon % Price Yield % Launch speed up Book runner

FRENCH FRANC

Soc. Gén. Acceptation 10 Dec 2001 0.07 5.13 100.00 5.25 5.384 +30 (P/E-08) Société Générale

Recyclage 10 Dec 2001 0.07 5.20 100.00 5.25 5.32 +35 (P/E-08) Société Générale

Urban Mortgage Bldg Societé 09 Sep 1993 6.25 95.9755 100.00 5.25 5.

NEW YORK

Frank McGuire

A seamless transition to the new year

After plodding ahead for most of the year, it was somewhat ironic that Wall Street finished 1993 with a flurry. The final hour of trading brought a wave of program-related selling, and an 8-point gain in the Dow industrials was transformed into a 21-point decline in minutes.

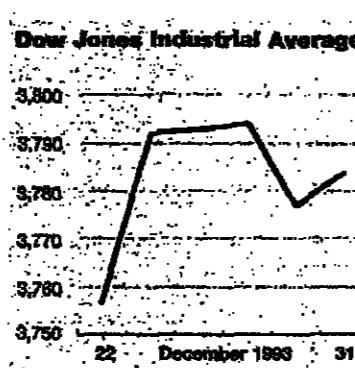
If the swing seemed to preface a more merciful tenor for 1994, the first hours of trading in the new year brought reassurance. Stocks were inching ahead yesterday morning, resuming the steady course that characterised the market through most of last year. Analysts generally expect a seamless transition from 1993 to 1994.

In contrast to years past, there were no flights of euphoria in the waning days of December, when investors traditionally load up on their winning positions and pick up bargains among under-achievers.

A 35-point jump in Dow Jones Industrial Average last Monday – its biggest gain since July – may have what appetites for a strong year-end rally. But true to current form, the advance was followed by two miserly days when the Dow added just fractions of a point.

The road became rockier on Thursday when the US Treasury market, after weeks of resilience, suddenly grew skittish on news of a burst in new-home sales. The inflation-sensitive 30-year government bond took a pounding. In turn, the Dow dropped 18 points, and a further 21 points on the last day of the year.

Bond prices weakened further yesterday after the National Association of Purchasing Management revealed stronger-than-expected data on new orders last month, and equities were again constrained.



LONDON

Terry Byland

Cautious note may temper the bull run

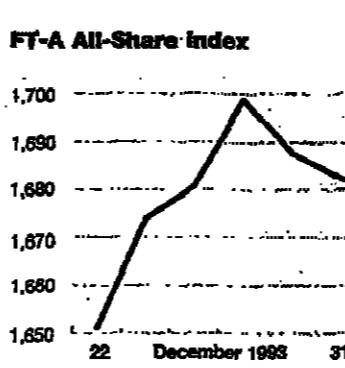
The first trading week of the new year will bring more than the usual crop of doubt, optimism and wild surmise on the London stock market. The beginning of January has often been a highly productive time for investors – even if this did not always last for the rest of the month. Until the very end of the old year, it looked as though nothing could prevent a happy new year from following a very merry Christmas.

There is no shortage of bullish forecasts for 1994. Mr Nick Knight, the super bull at Nomura, is predicting a further rise of more than 8 per cent on the Footsie by the end of January, and while not many would be in such a rush, there is plenty of optimism in the City.

Nor is this confined to the big institutions and their rated advisers. A survey by Sharelink, the Birmingham execution-only stockbroker, indicates that UK private investors, of whose business Sharelink claims the lion's share, are "clearly taking a bullish view of prospects".

But a note of caution has been heard in stockbroker trading rooms since details have emerged of the reasons behind the huge upsurge in stock index futures during December, which itself lay behind the rise in the Footsie Index.

The futures buying, it appears, was related to expiry of a £4bn over-the-counter share option programme by a very large UK institution. The programme, put in place just ahead of the November budget, went badly wrong and the hapless fund manager had to run for cover to the Footsie futures market. The expiry of this deal withdrew support from futures and thus hit the stock market, probably



OTHER MARKETS

Little in the way of corporate results is due this week. Instead, attention will once again return to the outlook for lower European interest rates. However, NatWest Securities does not believe that Germany will provide a lead by cutting the discount rate when the Bundesbank Council holds its first meeting of the new year on Thursday, because of the Epiphany holiday in Catholic Länder. Instead, it believes that January 20 is a better bet.

Other continental European markets closed on Thursday will include Athens, Milan, Madrid, Stockholm, Helsinki and Vienna.

FRANKFURT

November industrial production figures during the week are expected to show a further monthly decline while James Capel forecasts a 0.5 per cent rise in November industrial orders, reflecting a seasonal bounce in domestic orders. The broker notes, however, that in underlying terms, only export orders are staging a recovery.

PARIS

The French government is expected to announce this week its decision on the terms of the sale of the cable operations of Caisse des Dépôts et Consignations (CDC) cable unit, ComDev, for which Générale des Eaux and France Telecom are said to be in contention.

October trade figures on Friday are expected to reveal falling exports and rising imports, resulting in a FFr10bn trade surplus, sharply down from the FFr9.6bn surplus in September.

AMSTERDAM

The Amsterdam stock exchange has this week adopted the European Options Exchange index of 24 leading Dutch shares. The index, unchanged in content and calculation, will be called the Amsterdam EOEX Index (AEX).

TOKYO

Small-lot buying by investment trust managers and financial institutions will support the Nikkei Stock Average of 225 issues this first week of 1994. Chart analysts expect Japanese equity prices to trade in a narrow range of 17,000 to 17,700.

Brokers predict limited stock gains and moderate trading volume amid an absence of compelling reasons to enter the market.

Investors will also be awaiting further details on the timing and content of the government's proposed economic stimulus package.

RISK AND REWARD

An independent stands up to the pressure

Locals, the independent traders who once dominated the futures pits of Chicago, are gradually being squeezed out of the market by the weight of capital of the world's largest banks and securities houses.

Baldwin has made enough money to allow him to retire from the strains of the pit. Instead, he is diversifying his business. He heads The Baldwin Group, comprised of a property developer, several charitable ventures, and a series of offshore futures funds. Last year he also became a director of the Chicago Board of Trade.

Baldwin will continue to trade, he says, in part because the game is addictive, and in part, because the risk of the chaos of the pit relaxes.

There is a saying in Chicago that locals are only fit for the pits. Baldwin, however, has a taste for international business. In his first property venture with ING Bank of the Netherlands and Chevron Oil to purchase and develop a Lasalle Street landmark, the Rookery Building, for \$100m.

Seeing that managed futures was a growth industry with steady cash returns, Baldwin entered a joint venture with Mitsubishi Corporation in 1989 to form MC Baldwin Financial, which administers six futures funds in Japan with collective assets of about \$100m.

Last month MC Baldwin was appointed trading manager of a Luxembourg-based futures fund to be marketed in Germany by Hypo-Bank. Hypo has committed DM35m to the fund in the first such venture of its kind in Germany. MC Baldwin also administers a futures fund for Heinhold in the US. Together, Baldwin says his funds are up 22 per cent for the year.

He doesn't personally handle the fund's assets, but oversees the selection of trading advisers. He plans to keep the business small, picking partners such as Hypo and Mitsubishi to market the funds, and concentrating his management on risk control.

INDICES AT A GLANCE

	Percentage Change		12 months		1993		
	Over week	Over month	Jan 1	High	Low	High	Low
FTSE 100	+1.6	+20.1	+20.1	3,462.0	2,737.6	3,462.0	2,737.6
Dow Jones Ind.	+0.1	+13.7	+13.7	3,794.33	3,241.95	3,794.33	3,241.95
Nikkei 225	+1.6	+22.3	+22.3	21,148.11	16,076.71	21,148.11	16,076.71
Dax	+2.0	+16.7	+16.7	2,266.68	1,516.50	2,266.68	1,516.50
CAC 40	+0.7	+22.1	+22.1	2,281.89	1,772.21	2,281.89	1,772.21
Bourse Composite	+0.8	+38.8	+38.8	632.86	446.33	632.86	446.33

FT Graphite

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WORLD STOCK MARKETS

AMERICA

Dow edges lower on easing bond market

Wall Street

US stocks edged lower yesterday morning as a week bond market overshadowed two favourable readings on the economy, writes Frank McGarry in New York.

By 1pm, the Dow Jones Industrial Average was down 0.84 at 3,753.25, and the more broadly based Standard &

Mexican equities went into 1994 with a fall in early trading, following the lead of the US market. After breaking through the 2,600 level with a new high last Thursday, the IPC index dropped 24.69, or 1.3 per cent, to 2,567.94.

Analysts said that an armed peasant uprising in Chiapas, in which 57 people have died, may have caused some foreign investors to pull out of the market.

Poor's 500 was 0.97 lower at 465.48. In the secondary markets, the American SE composite was 0.96 off at 476.19, while the Nasdaq showed a sharper 7.26 decline.

The initial trading day of the new year brought one of the first official signs of sustained economic expansion in the first quarter.

The National Association of Purchasing Management said that its December composite index, an important leading indicator, rose to 57.9 per cent from November's 55.7 per cent reading. It was the highest level since January 1993.

Separately, the Commerce Department said that construction spending in November had climbed 1.8 per cent for the seventh consecutive gain. However, the report carried less significance for the bond market, which is looking ahead for signs of mounting inflationary pressures.

In early trading, the benchmark 30-year bond was down 7/32 to 93, hovering at its highest level since August. In response, an early 10-point gain in the Dow Industrial index was erased and many issues were trading modestly below their opening levels.

Dow, up 1/2 at 494.5, was one of the few blue chips showing a solid gain. IBM advanced 5/8 to 557.5 and Boeing added 5/8 at \$44.4.

Automobile issues were particularly active. Ford dropped 1/2 to 652.7, General Motors slipped 5/8 to 544.5 and Chrysler eased 5/8 to 533.5.

In the retail sector, Federated Department Stores jumped 1/2 to \$22.4 after

revealing a plan to seek control of the bankrupt R.H. Macy, and create the largest US department store chain.

Wal-Mart firmed 5/8 to 525.5 and Woolworth 5/8 to 525.5, but Sears Roebuck lost 1/2 to 51.5.

Toys "R" Us shed 5/8 than expected Christmas sales. The drop followed the announcement of a management transition at the company.

Falling technology shares dragged down the Nasdaq, which outperformed other indices last week. Intel receded 5/8 to 531.5 and MCI Communications was 5/8 off at 537.5.

The Toronto market was closed.

SOUTH AFRICA

Gold prices were softer in Johannesburg in response to a generally lacklustre bullion price, but industrials pushed higher in generally quiet conditions as the earlier dampening effects of the strong financial rand disappeared. The golds index dipped 10 to 2,154, industrials added 23 at 5,596 and the overall index put on 16 at 4,909. Anglos rose R2.50 to R223. Barlows collected 75 cents at R55.50 and Icor firm firmed 3 cents to R2.47. Dries was R1.25 lower at R55.25.

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EUROPE

Bourses open 1994 in ascending array

The Continent was peppered with new highs, writes Our Markets Staff.

FRANKFURT saw US buying late in the session, overcame a weak start and closed with the DAX index 1.30 stronger at a new closing high of 2,267.98. Trade was quiet after Thursday's DM11.2bn turnover.

Construction shares, savaged by some analysts in mid-1993, broke resistance levels and blossomed. Hochreit and Holzmann both rose by DM60 to DM1,200 and DM1,045.

PARIS said domestic bank rate cuts were neutral in effect

but good for sentiment, and that futures-related buying was behind a rise in the CAC 40 index of 22.94 to a new high of 2,290.56. Turnover amounted to FF13.5bn. Euromatel gained FF1.90 to FF164.40 on its tariff structure. CCF fell as low as one point, recovering to close still FF15.80 down at FF129.40; it talked of higher 1993 profits.

ZURICH returned to record setting territory, the SMI index registering an advance of 38.6 to 2,962.50 with the best performances coming in cyclicals.

MADRID peaked 4.38 higher

at 327.16, with construction stocks in the lead. Registered shares in Ciba-Geigy, viewed as the most cyclical stock among chemicals, put on SF12.95 at SF129.25.

COPENHAGEN gained 2.2 per cent in active buying by institutional investors, and the KFX top-20 index climbed 2.39 to 129.19 in big turnover of DKK65.4m.

AMSTERDAM saw enthusiastic local buying which took the new AEX index 6.1 ahead to a high of 420.37. A rise of FI 2.50, or 5.3 per cent, to FI 49.40 in Ahold, the retailer,

was attributed to favourable press comment on the outlook for the group's US supermarket chains. BRUSSELS moved ahead, the Bel-20 index adding 8.68 at a peak 1,481.78.

STOCKHOLM put aside political worries over an impending decision on the Öresund Bridge between Sweden and Denmark and the Affärsvärlden index rose 2.21 to a record 1,424.5.

OSLO shrugged off continued low prices for Norway's Sea oil and the all-share index moved forward 4.83 to 617.91 in active turnover of NKR672m.

VIENNA rose by 1.8 per cent,

the ATX index closing 20.78 higher at 1,149.56 on a lack of sellers. WANSAT's WIG index climbed 6.06, or 4.9 per cent, to 13,045 in active turnover of 1,400bn zlotys.

ISTANBUL hit its third consecutive peak, the composite index ending at 21,788.1, up 1,163.3 or 5.3 per cent.

ATHENS scored a new high with a 3.3 per cent gain on institutional buying, the general index closing 31.55 stronger at 990.21.

Written and edited by William Cochrane and Michael Morgan

ASIA PACIFIC

Region sees new records set in eight centres

Roundup

Eight markets saw new highs. Tokyo, Taiwan, Australia and New Zealand were closed.

HONG KONG advanced 1.7 per cent, taking the Hang Seng index through the 12,000-point level to another record close as buy orders from overseas institutions continued to pour in.

The index climbed 19.10 to 12,086.49. Continuing strong US demand was particularly evident, helping to expand turnover to a heavy HK\$1.2bn before they were both suspended pending an announcement.

On the futures market the

January index contract ended with a sizeable premium to the physical market at 12,315, up 355 points.

Bank of East Asia, which will be among the first of the major banks to announce its profits, climbed HK\$4.50 to HK\$57.50. Liu Chong Hing was up HK\$2.20 at HK\$18.20 when the stock resumed trading after the announcement that plans for a regional holding company were vetoed by its Malaysian associate.

KUALA LUMPUR registered further institutional and speculative buying and the compos-

ite index advanced 13.53 to a record 1,288.88.

Rothmans fell M\$4.60, or 17.7 per cent, to M\$21.40 after the merger proposal's rejection.

SEOUL saw buy orders

which boosted financials and recent laggards such as construction and low-priced counters, taking the composite index 13.14 higher to a peak of 979.32.

Blue chips were held back,

however, by news that the Korea Securities Market Stabilisation Fund planned to liquidate Won800bn of stocks later this month.

MANILA hit a new high as demand for blue chips kept the

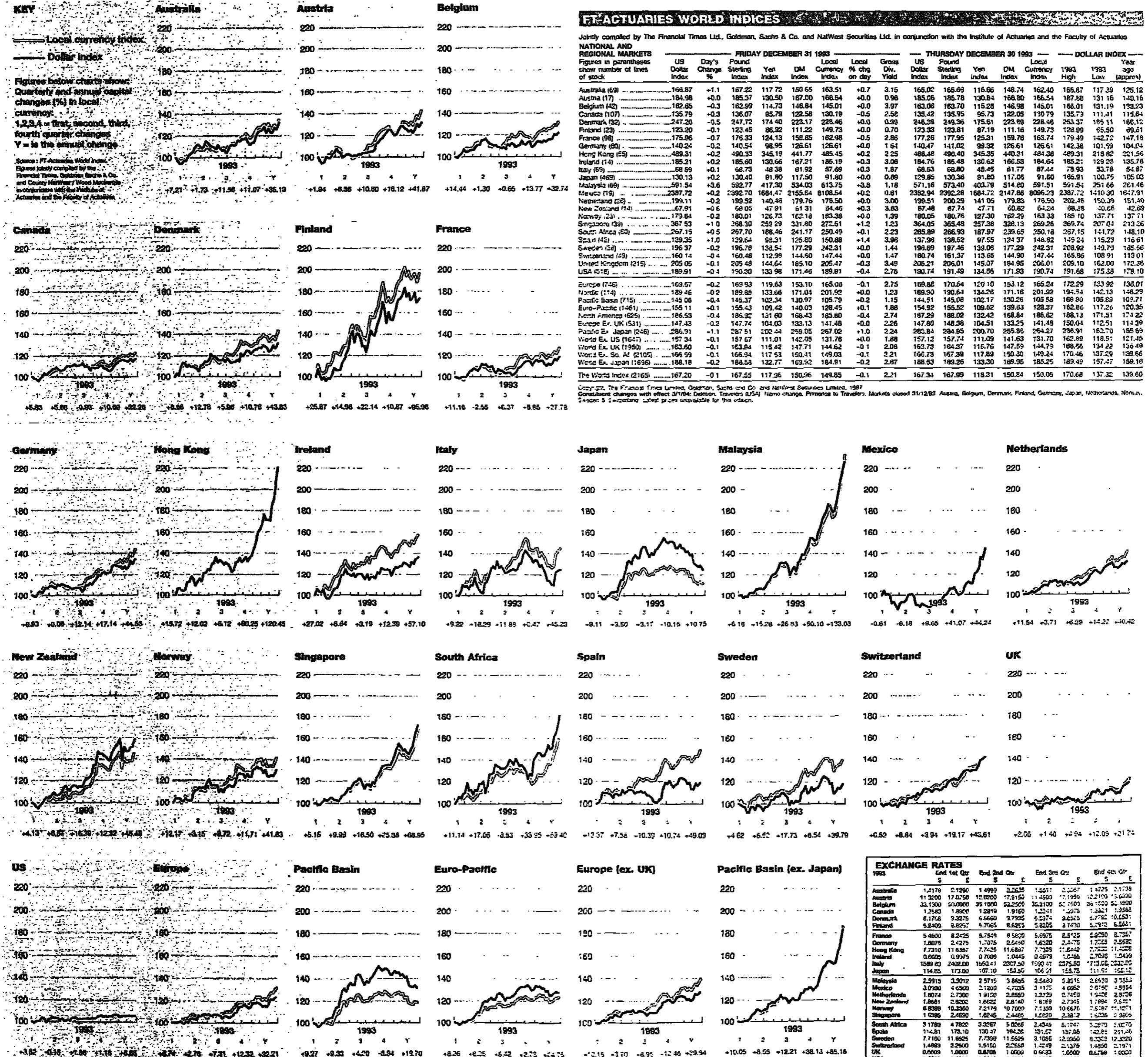
market up amid profit-taking in other issues. The Composite index added 75.43 to 3,271.51.

JAKARTA edged ahead to a record close, the official index firming 0.88 to 589.65.

KARACHI, powered by strong demand for financials, polyesters and pharmaceuticals, saw the KSE 100 index rise 7.89 to finish at a high of 2,178.09.

BOMBAY's 30-share index moved ahead 11.84, or 3.6 per cent, to a peak of 3,465.86 amid increased foreign buying on hopes for improved economic and political stability in the coming year.

HOW THE WORLD MARKETS PERFORMED IN 1993



1993	EXCHANGE RATES			
	End 1st Qtr	End 2nd Qtr	End 3rd Qtr	End 4th Qtr
	S	S	S	S
Australia	1.4179	1.2190	1.0493	2.2635
Austria	11.3200	17.0250	17.6155	17.1551
Belgium	33.1200	35.2000	32.0000	32.1000
Canada	1.3800	1.3800	1.3800	1.3800
Denmark	6.1764	2.3275	5.5660	5.5374
Finland	5.8409	8.8267	5.7065	8.8215
France	5.4600	8.2425	5.7514	8.5620
Germany	1.0075	2.4275	1.0725	2.4525
Hong Kong	15.8800	15.8800	15.8800	15.8800
Ireland	0.6005	0.9375	0.7005	0.6879
Italy	158.93	240.22	156.51	237.50
Japan	114.85	171.00	107.51	155.72
Malaysia	2.5919	3.3012	2.5715	3.8851
Mexico	1.3700	1.3700	1.3700	1.3700
Netherlands	1.1500	1.1500	1.1500	1.1500
New Zealand	4.4100	4.4100	4.4100	4.4100
Norway	7.7100	11.8225	7.7399	11.5625
Sweden	1.4985	2.8200	1.5150	2.4225
Switzerland	1.4600	1.0000	1.0000	1.0000
UK	1.0600	1.0600	1.0600	1.0600
US	3.1700	4.7624	3.2667	5.2870
Europe	1.0000	1.0000	1.0000	1.0000
Pacific Basin	1.0000	1.0000	1.0000	1.0000
Euro-Pacific	1.0000	1.0000	1.0000	1.0000
Europe (ex. UK)	1.0000	1.0000	1.0000	1.0000
Pacific Basin (ex. Japan)	1.0000	1.0000	1.0000	1.0000

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Unit	Price	Offer	Yield	Grid	Unit	Price	Offer	Yield	Grid	Unit	Price	Offer	Yield	Grid	Unit	Price	Offer	Yield	Grid	Unit	Price	Offer	Yield	Grid	
Citibank - Contd.					CIM Asset Management	Contd.				Lloyds Bank Luxembourg	Contd.				Pacific Basin Growth Fund	Contd.				The India Magnum Fund	Contd.				
Bank Funds					UK Equity	2.705				Credit Suisse	Contd.				Columbus Asset Management Ltd	Contd.				new Mitterrand Fund	Contd.				
Special Assets (Ex Dec 1)	3201105 21790	-	49552		UK Index Fund	2.705				Credit Suisse	Contd.				Concord Investment Fund (Hong Kong)	Contd.				new P. International Fund	Contd.				
Citibank - Contd.					UK Index Fund	2.705				Credit Suisse	Contd.				Concord Investors Fund Ltd	Contd.				new P. International Fund	Contd.				
Long Term Capital	120 2000 10 21 00	-	49156		UK Index Fund	2.705				Credit Suisse	Contd.				Concord Investors Fund Ltd	Contd.				new P. International Fund	Contd.				
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GUIDE TO NEW UK SHARE CLASSIFICATION

* For explanation see page 22

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close January 3

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2003									
High Low Stock									
1573 35 Grafstof	0.40	14	19	5759	293	100	100	100	100
423 22 Grahams	0.72	19	23	478	396	100	100	100	100
1543 43 Gram Mr 3.7	0.75	38	56	15154	303	100	100	100	100
342 25 GramP	1.70	56	15	1586	341	100	100	100	100
1233 104 Grams	0.90	26	25	1000	341	100	100	100	100
262 30 GramSi	0.90	26	25	1126	51	100	100	100	100
510 31 GramTech	0.08	0	5	127	1745	100	100	100	100
1112 47 Gramco	0.19	18	21	473	52	100	100	100	100
642 25 Gramco Inc	1.06	15	18	1129	58	100	100	100	100
512 32 GramP	0.11	0	0	345	511	100	100	100	100
1573 27 GramP 2.5	2.99	67	98	0	345	100	100	100	100
281 25 GramP 4.0	1.73	67	87	21	352	100	100	100	100
75 25 GramP	1.60	23	23	343	252	100	100	100	100
273 24 GramP PI	1.56	62	62	1000	252	100	100	100	100
1631 97 GramP 7.8	1.88	62	62	1000	252	100	100	100	100
1055 28 GramP 7.2	7.72	76	45	1012	151	100	100	100	100
28 25 GramP 2.43	2.43	45	45	1012	151	100	100	100	100
1445 104 GramP	0.86	31	35	1043	151	100	100	100	100
1343 101 GramP Co	0.38	30	35	174	124	100	100	100	100
1245 77 GramP	0.66	0	40	102	124	100	100	100	100
512 51 GramP	0.39	17	22	102	124	100	100	100	100
934 47 GramP	0.54	14	21	3019	89	100	100	100	100
542 14 GramP	0.25	40	17	6494	214	100	100	100	100
1058 17 GramP Co	0.26	26	3	241	76	100	100	100	100
589 12 GramP Mar	0.95	10	10	325	76	100	100	100	100
545 21 GramP Mr	0.54	15	3424	42	100	100	100	100	100
1580 55 GramP	0.88	8	8	1572	39	100	100	100	100
1230 55 GramP	2.20	22	456	39	100	100	100	100	100
1043 34 GramP 3.5	1.50	70	14	3200	42	100	100	100	100
474 32 GramP	0.66	14	14	3200	42	100	100	100	100
615 34 GramP	1.43	34	34	1891	57	100	100	100	100
615 51 GramP	0.89	35	89	258	37	100	100	100	100
15 63 GramP 5.6	0.89	35	89	258	37	100	100	100	100
864 64 GramP 6.6	0.36	45	36	623	203	100	100	100	100
365 30 GramP	2.12	70	14	24	124	100	100	100	100
1952 23 GramTree	0.38	18	14	859	42	100	100	100	100
1242 12 GramTree	0.24	18	21	202	124	100	100	100	100
1053 75 GramTree	0.28	18	21	202	124	100	100	100	100
1053 15 GramTree	0.15	14	14	202	124	100	100	100	100
1230 15 GramTree	1.20	31	9	955	39	100	100	100	100
1053 10 GramTree	0.32	18	18	723	124	100	100	100	100
74 23 GramTree	0.45	36	18	723	124	100	100	100	100
1753 11 GramTree	0.34	17	17	41	124	100	100	100	100
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1053 10 GramTree	0.32	18	18	723	124	100	100	100	100
74 23 GramTree	0.45								

1. *What is the primary purpose of the study?* (e.g., to evaluate the effectiveness of a new treatment, to describe a population, to compare two groups).

10. *W. E. B. DuBois, The Negro in America, 1903*

Glossary 11

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FINANCIAL TIMES

هذا عنوان الأصل

NYSE COMPOSITE PRICES

4 pp class Activity 3

NASDAQ NATIONAL MARKET

4 pm close January.

AMEX COMPOSITE PRICES

6 cm. *Plataea* (2004) 20: 1–2

AMEX COMPOSITE PRICES																															
Stock	P/	Slk	Div.	E	100s	High	Low	Close	Chng	Stock	P/	Slk	Div.	E	100s	High	Low	Close	Chng												
Action Ctr	0	47		10	50	94	94	94	-1	Champion	25	238	175	172	172	172	172	172	172	Greenman	30	257	63	63	63	63	63	63	63	+1	
Alpha Mtn	35	22		124	124	124	124	124	-1	Chiles	26	126	55	54	54	54	54	54	54	Gulf Cda	0.34	2	1381	312	314	314	314	314	314	314	-1
Alpha Exp	0.30	13	168	159	159	159	159	159	-1	Coast Fed	0.01	1236	55	54	54	54	54	54	54	Hasbro	0.24	16	1757	35	35	35	35	35	35	35	-1
Alpha Ind	11	60		148	148	148	148	148	-1	Comco	0.30	6	167	151	151	151	151	151	151	Health Ctr	6	106	4	34	34	34	34	34	34	+4	
Alpha Ps	0.33	13	257	245	245	245	245	245	-1	Computer	0	6	167	151	151	151	151	151	151	Healthwest	3	313	34	34	34	34	34	34	34	-1	
Alpha Mtn A	0.64	26		23	156	154	154	154	-1	Comed FRA	5	70	95	94	94	94	94	94	Heico Cpt	0.15	29	1108	104	104	104	104	104	104	104	-1	
Amidahl	0.05	1	2348	642	642	642	642	642	-1	Crosscat A	0.64250	8	252	154	154	154	154	154	154	Hillhaven	12	579	345	345	345	345	345	345	345	-1	
Am Expl	1	1317		15	15	15	15	15	-1	Crown CA	0.48	8	10	15	143	143	143	143	Hornbltd	83	360	416	416	416	416	416	416	416	-1		
Amplified-Amt	63	253		117	117	117	117	117	-1	Crown CB	0.48	8	12	15	143	143	143	143	Hornbltd	23	110	154	154	154	154	154	154	154	-1		
AMT Inv	0.72	8	153	15	15	15	15	15	-1	Cubic	0.53	56	4	205	205	205	205	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Amutech	57	2		15	15	15	15	15	-1	Customsoft	15	20	20	20	20	20	20	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Amzn	5	521		54	54	54	54	54	-1	Da Inds	14	20	1	1	1	1	1	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
AmwestCM B	1	45		15	15	15	15	15	-1	Dimark	19	320	121	117	117	117	117	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Auditor A	15	147		184	154	154	154	154	-1	Dudson	8	42	117	117	117	117	117	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
AWH Ocean	0.55	1	103	34	34	34	34	34	-1	Dyn Corp	18	525	318	308	308	308	308	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Awfeder	0.66	34		100	100	100	100	100	-1	Easta Co	0.48	14	2100	1172	1172	1172	1172	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Baldwin A	0.04	22		28	28	28	28	28	-1	Eastgroup	1.72382	21	205	205	205	205	205	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Bairn RG	15	380		158	158	158	158	158	-1	Eagle Bay	0.07	61	1260	142	134	134	134	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
BAT Ind	0.29	14		38	38	38	38	38	-1	East En A	0.56	13	16	154	154	154	154	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Bayard Ind	0.47	23		678	75	75	75	75	-1	Eastco Inc	6	117	75	674	674	674	674	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Bayside Marin	0.5018	15		22	22	22	22	22	-1	Eazy Serv	79	1750	34	34	34	34	34	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Bea-Rel A	15	158		114	114	114	114	114	-1	Epitope	12	134	202	202	202	202	202	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Beaufort	0.50	25		261	25	25	25	25	-1	Fab Insts	0.64	13	12	355	35	35	35	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Bell Phil	42	206		55	54	54	54	54	-1	FabriCbyc	0.20	12	4	115	115	115	115	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Bell Valley	47	20		10	10	10	10	10	-1	Flakes (3)	0.52	62	56	244	244	244	244	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Sommer	0.30	16		902	212	204	204	204	-1	Forest Ind	29	1789	474	464	464	464	464	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Source	0.30	14		124	124	124	124	124	-1	Frequency	4	36	55	54	54	54	54	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Soucrean A	1.04	12		124	124	124	124	124	-1	Friction	12	124	52	52	52	52	52	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Cal Engr	17	1544		171	173	173	173	173	-1	Green	0.00	12	14	33	32	32	32	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Calif Comp	0	32		28	28	28	28	28	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Comptex	0.29	13		5	5	5	5	5	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Cal Net	0.33	14		10	10	10	10	10	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
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Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
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Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
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Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
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Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0.70	17	633	257	257	257	257	Hornbltd	23	110	154	154	154	154	154	154	154	-1			
Green Fox	0.70	17		633	257	257	257	257	-1	Green Fox	0																				

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THE FINANCIAL TIMES

FINANCIAL TIMES

FT GUIDE TO THE WEEK

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TUESDAY

Funding for the tunnel

Euro Tunnel The deadline for Eurotunnel, which is to operate the channel tunnel, to complete negotiations with its bankers for additional funding to cover start-up costs. The company has raised about £2.95bn, but has said it needs at least another £1bn, mainly to cover debt servicing before the tunnel begins to break even on a cash basis. This is expected to happen in 1998.

Italian politics: Informal soundings are due to begin between Italy's political parties and the government of Carlo Ciampi to prepare for a planned vote of no-confidence in the government on January 12.

The European Commission meets ahead of its consultations in Athens on Wednesday with the Greek government, which has assumed the presidency of the European Union.

UK economy: The Bank of England's provisional estimate of the growth of the monetary base (M0) last month is likely to back up anecdotal evidence of strong retail sales before and after Christmas. Bank notes in circulation rose by 7.1 per cent in the week to December 29, compared with the same week in 1992.

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WEDNESDAY

Greek agenda for the EU

The European Commission meets the Greek government in Athens to devise a working programme for the Greek presidency of the European Union.

Greek prime minister Andreas Papandreou and European Commission president Jacques Delors will try to present an image of workmanlike solidarity. However, Athens is at odds with some member states over EU policy towards the former Yugoslav republics.

Bank of France: The names of six members of the nine-strong Monetary Policy Council, which will be responsible for interest rate policy at the newly independent Bank of France, are due to be announced today. The other three members will be Mr Jean-Claude Trichet, governor of the Bank of France, and his two deputies.

UK education: Sir Ron Dearing is expected to publish the final recommendations of his review of the national curriculum in England and Wales today. The report will influence industrial relations in schools and should also establish an educational blueprint for the next two decades.

Noise: New regulations on noise nuisance come into effect in the UK. Local authorities will be able to take action to stop noise, including entering a car to silence a wayward alarm.

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THURSDAY

Bundesbank council meets

The policy-making council of the German central bank holds its first session of 1994. With interest rates on German government bonds finishing 1993 near their lowest levels since the second world war, there are strong expectations of a cut in the coming weeks in the "official" Lombard and discount rates from the current levels of 6.75 and 5.75 per cent respectively. The Bundesbank may act today.

George Soros: The international financier, concludes a three day visit to Israel during which he is expected to announce a series of investments in the country.

UK new vehicle registrations: The figures for November are due to be released by the Department of Transport. They are expected to confirm that the British market remains a healthy exception in a depressed Europe.

Anchors away: The 40th London International Boat Show opens at Earls Court exhibition centre (to Jan 16).

Holidays: Markets are closed for the Epiphany holiday in Austria, Cyprus, Finland, Germany (Munich and Stuttgart only), Greece, Italy, Spain, and Sweden. Russia celebrates Orthodox Christmas (to Friday).

7

FRIDAY

Franco-Saudi co-operation

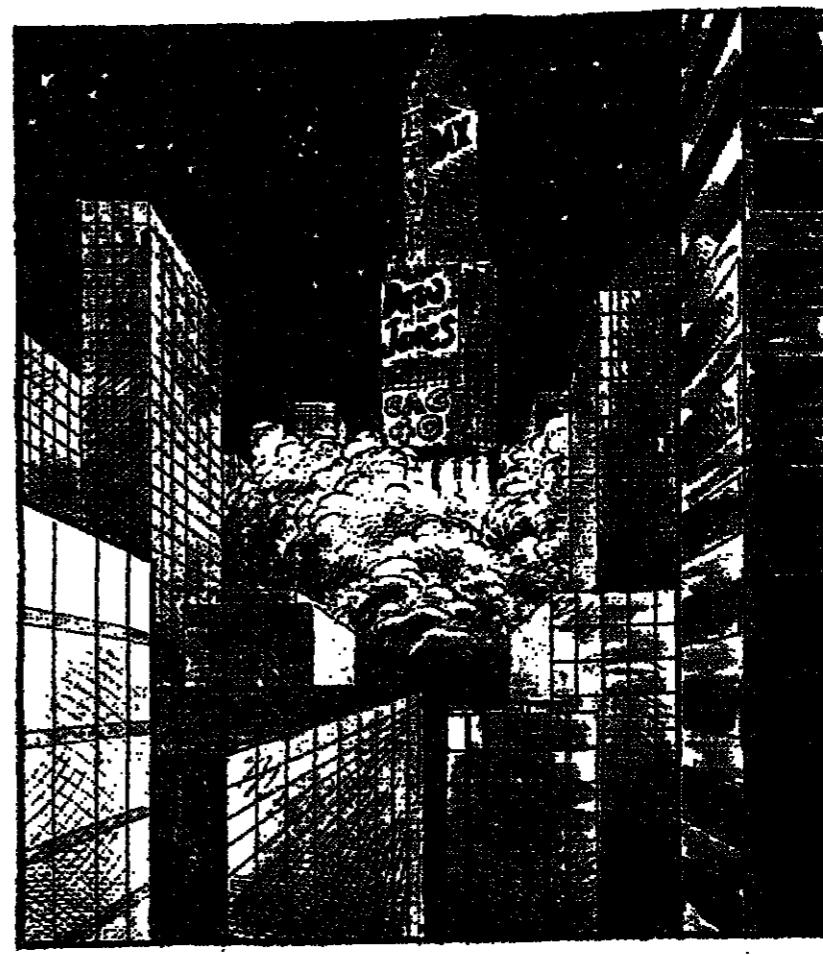
French Prime Minister Edouard Balladur (left) arrives for a two-day visit to Saudi Arabia. The talks are expected to cover political, economic and military co-operation. Mr

Balladur will be hoping to promote the sale of French arms and military equipment. In particular, he will try to finalise a contract for the supply of frigates, worth an estimated FF 20bn (£3.4bn).

US employment figures: For December will be keenly watched to see if they provide further evidence of robust fourth-quarter economic growth. A recent poll of economists points to expectations of a 255,000 increase in non-farm payrolls last month.

Paramount bid: The deadline for rival bidders Viacom and QVC Network to increase their offers for the US film and publishing group.

Holidays: Christmas for Coptic Christians of Egypt and Ethiopia.



World stock markets are entering the new year on a wave of optimism, with many scaling all-time highs

Measures which came into effect on January 1 1994

Trading partners: The North American Free Trade Agreement came into force, creating a single market comprising the US, Canada and Mexico.

Bolivia, Colombia, Ecuador, Peru and Venezuela, the Andean Group, started a customs union. The first of its kind for developing nations, it will be a market of some 100 million people.

The European Economic Area, came into being, linking the 12 European Union members and five Nordic and Alpine states in a giant single market.

Greek presidency: Greece took over the presidency of the EU from Belgium. One of the most pressing topics on the EU's agenda is enlargement, with a March 1 deadline for completing negotiations for the admission of Norway, Sweden, Finland and Austria.

Emu part two:

European Monetary Union started its second and penultimate stage. The European Monetary Institute - the embryo central bank - began its work, with the Belgian Alexandre Lamfalussy (left) as its first president. It is still seeking premises in Frankfurt.

Central bankers banker: The top job at the Bank for International Settlements in Basle, vacated by Alexandre Lamfalussy's move to the EMI, has been taken by Andrew Crockett, previously a director at the Bank of England. He has said he will focus on the problems associated with financial derivative instruments.

Footloose and duty-free: The value of duty-free gifts travellers within the European Union can bring home doubled to Ecu100 (£100). For those returning from outside the EU, the allowance has risen to Ecu175 from Ecu45. Alcoholic drinks, tobacco or perfumes are excluded, being subject to volume limits.

Duty-free shopping on journeys within the EU is set to end on 30 June 1999.

Road hauliers: In the European Union will be freer, but slower. Restrictions on cabotage, the right of a haulier from one member state to pick up and deliver a load in another, have been eased.

Rules have also come into force requiring new trucks of 12 tonnes gross weight and more to be fitted with speed limiters restricting them to 50mph (80kph). The UK already requires trucks of 7.5 tonnes or more to be limited to 60mph.

Germans grit their teeth: Taxation on oil products rose by up to 20 per cent (for petrol) and 13 per cent (for diesel), which means an extra 16 pence on a litre of petrol.

Many British companies took the precaution of sacking their commercial agents in advance of the new regulations.

Child allowances were cut to DM70 (£41) per child per month, and are to be means-tested. Unemployment benefit has also been cut, by some 3 percentage points.

Pension contributions rose to more than 19 per cent of gross income, to prevent the state pension funds sliding into the red.

Trains set: Germany's rail companies, the Bundesbahn in the west and the Reichsbahn in the east, united as Deutsche Bahn. The railways are no longer a statutory body, which paves the way for eventual privatisation, some 10 years down the tracks.

The government has agreed to assume the railways' debts, to be paid for by increased rates of tax.

Commercial agents: The English Commercial Agents Regulations 1993 came into force, along with equivalent enabling legislative orders for Scotland and Northern Ireland.

These implemented the 1986 EC Directive 86/653, giving commercial agents who act for UK principals in countries of the EU (formerly EC) greatly increased rights. These include greater security of contract, compensation for loss of office, and disclosure of confidential information concerning their principals' businesses.

Many British companies took the precaution of sacking their commercial agents in advance of the new regulations.

The Irish Republic also brought the directive into force. The other EU states have already implemented it.

Lloyd's goes corporate

For the first time in its 300-year history, the Lloyd's of London insurance market (left) is to accept corporate members. Previously, only wealthy individuals, the Names, who have put all their assets at stake in supporting the market have been members. Now, companies, institutions and private investors of more modest means will be able to benefit from limited liability.

EIS supersedes BES: The Enterprise Investment Scheme came into being. It replaces the Business Expansion Scheme, set up in 1983 to encourage investment in trading companies. The BES became an easy tax break for higher earners, raising more than £2bn. Its successor is designed to be less generous.

500-year malt: Scotland's distillers have decided to designate 1994 the 500th anniversary of malt whisky, on the basis of a document dated 1494 which mentions materials supplied to a certain Friar John Cor: "wherewith to make aquavitae".

SATURDAY

Clinton goes to Europe

US President Bill Clinton sets off for his first European trip since taking office in January 1993. It takes him to Brussels for the Nato summit (Jan 10). He then travels to Prague to meet Polish, Czech and Hungarian leaders.

Next stop is Russia for talks with President Yeltsin, but not with Vladimir Zhirinovskiy, the nationalist. Clinton also visits Minsk in recognition of the Belarus decision to dismantle its nuclear weapons.

Finally, he goes to Geneva, for a session with President Assad of Syria. They are expected to discuss the Middle East peace process.

Japanese-Chinese relations

Japan's foreign minister Toshimichi Hata (left) begins a two-day visit to China. He will discuss with his opposite number, Qian Qichen, economic assistance, human rights issues, and North Korea's nuclear programme.

SUNDAY

Central bankers converge

Central bankers from the big industrialised countries travel to Basle for their first regular monthly meeting of the year at the Bank for International Settlements early next week.

Cinema buffs: will be flocking to the Belgian capital for the start of The Brussels International Film Festival.

Sumo fortnight: The 15-day New Year Grand Sumo Tournament begins in Tokyo.

NEXT WEEK

A two-day summit of Nato leaders begins in Brussels on Monday January 10. The organisation has been seeking a role since the end of the Cold War. The trend of events in the former Soviet Union may give it a new sense of purpose.

The council of the European Monetary Institute holds a formal inaugural meeting in Frankfurt on January 11. As the institute still lacks premises in the town hall, the council will assemble in the town hall.

Compiled by Patrick Stiles. Fax: (+44) (0)71 373 3194

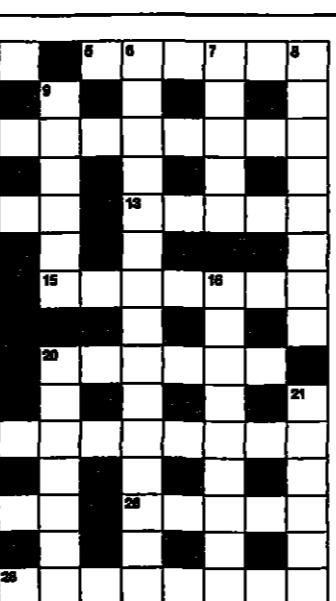
ECONOMIC DIARY

Other economic news

Statistics to be released this week

Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon 4	US	Johnson Redbook - w.e. Jan 1	-	-	Fri 7	US	Dec non-farm payrolls	+225,000	+208,000
Mon 4	Japan	December Forex Reserves*	+0.2%	+0.2%	US	Dec manufacturing payrolls	+25,000	+30,000	
Mon 4	UK	Dec purchasing managers index	54.2%	54.2%	US	Dec hourly earnings	+0.2%	+0.2%	
Mon 4	Denmark	Dec Net Chg FX Reserves	-DK3.0bn	-DK3.0bn	US	Dec unemployment rate	6.5%	6.4%	
Wed 5	US	Nov factory orders	+1.3%	+1.2%	US	Nov consumer credit	+\$6.0bn	+\$6.1bn	
Wed 5	US	Nov factory inventories	-	-0.1%	UK	Full monetary statistics	-	+0.4%	
Wed 5	Germany	Dec west German vacancies	-5,000	-2,000	France	Dec trade balance	+FF16.0bn	+FF19.8bn	
Wed 5	Germany	Nov west German employment	-55,000	-93,000	Canada	Dec employment	+0.0%	+0.5%	
Wed 5	Germany	Dec west German unemployment	+37,000	+36,000	Canada	Dec unemployment rate	11.1%	11%	
Wed 5	UK	Dec east German unemployment	-12,000	-14,000					
Wed 5	UK	Dec official reserves	£50m	£77m					
Wed 5	Spain	Dec official reserves	Pt152bn	Pt152.2bn					
Wed 5	Canada	Nov industrial production	+0.4%	+0.4%					
Wed 5	Canada	Dec foreign reserves	-C\$475m	-C\$817m					
Wed 5	Canada	Dec help wanted index	90	89					
Wed 5	Canada	Nov raw materials*	-1.2%	-0.4%					
Wed 5	Australia	Nov current account	-A\$1.3bn	-A\$1.265bn					
Wed 5	Australia	Nov building approvals	-1.0%	+0.2%					
Thurs 6	US	Initial claims - w.e. Jan 1	316,000	-					
Thurs 6	US	M1 - w.e. Dec 27	-	-					
Thurs 6	US	M2 - w.e. Dec 27	-	-					
Thurs 6	US	M3 - w.e. Dec 27	-	-					
Thurs 6	US	Nov home completions	-	1.24m					
				"month on month, "year on year"					

Statistics, courtesy MMS International.

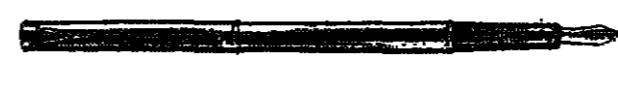


Winners 8,336

Cecilia Kershaw, London SW7; L.S. Davies, Solihull, W. Midlands; J.Doe, Bath; R.B. Hubbard, Leigh on Sea, Essex; R. Martin, Grosvenor, N. Yorkshire; D.L. Shaw, Cheam, Surrey.

Solution 8,336

BUREAU STOPPAGE: E E Y I O R A GRAMPS STARTING: U R E S S T C L RESERVED: MASHIE: J I T Y W I S S I BLYTHE: P H I T T E R MEGATRON: P F E L N O I P BEARLT: LEVERAGE: A R C H I T E C T U R E INTEGRAL: N H E M V O B TOLERATE: C A R R I E D



Of broking and jobbing the Pelikan's fond. See how sweetly he puts your word onto bond.

Pelikan

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